Moulton Niguel Water
Leading the Way in Service
April 13, 2015

The Honorable Felicia Marcus
c/o Jessica Bean, Engineering Geologist
State Water Resources Control Board
1001 I Street, $24^{\text {th }}$ Floor
Sacramento, CA 95814

## Subject: Comment Letter - Proposed Drought Regulation Framework Modifications

Dear Chair Marcus:
Moulton Niguel Water District (MNWD) appreciates the opportunity to provide comments to the Mandatory Conservation Proposed Regulatory Framework by the State Water Resources Control Board (SWRCB). The Emergency Water Conservation Regulation mandated by the SWRCB has elevated public awareness and increased conservation efforts by water agencies throughout the State. Your approval of MNWD's Alternate Plan for Demand Reductions (Plan) has been integral in expanding our conservation efforts and promoting the value of sustained approaches to water use efficiency through our water budget based rate structure. We are on the path outlined per the Plan as a number of policies have been implemented to integrate demand side management into the entire organization as a critical function to maximize the efficiency of every drop of water possible. MNWD proposes the following modifications for your consideration to the SWRCB Mandatory Conservation Framework to continue in our success with the Alternate Plan and further expand our efforts to do more:

- Utilization of the reported June 2014 to February 2015 average residential gallons per capita per day (GPCD) to calculate the residential gallons per capita for determination of the tier for percentage reduction of water consumption
- Additional tiers to provide better resolution on reduction of water consumption
- Expansion of the Alternate Plan for Long Term Sustained Conservation resulting from permanent efficiency measures and behavioral shifts that exceed $25 \%$ reduction in overall water use

In order to build off the momentum of the actions achieved from the Alternate Plan and move forward into the future along the path of long term behavioral shifts, the District proposes an expansion of the Alternate Plan under the Mandatory Conservation Framework. Due to the efforts of the Alternate Plan, the District is trending towards its lowest usage since 1991 even though 80,000 additional residents are served by the District today. And this year, more than 90 percent of our customers are staying within their water budget, the highest percentage we've seen since the implementation of the water budget based rate structure. Our story offers a unique case study in achieving both immediate and long term efficiency goals while maintaining trust and credibility with the public and ensuring the financial health for the utility in providing critical public services.

The most critical issue in meeting the challenge of the current drought and a potentially extended "mega-drought" is a massive shift in outdoor use norms. Within this goal, the District proposes a comprehensive plan for demand reductions in a time-phased approach to create a permanent reduction in demand that is potentially greater than $25 \%$.

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The critical components of the plan are:

- Tighten water budgets by implementing the Water Shortage Contingency Plan
- Drought-proof landscaping District-wide
- Recycled Water Master Plan to expand recycled water use by over 1,000 AF per year
- Implement Advanced Metering Infrastructure (AMI) to provide real time consumption data through customer portals with social normative messaging to customers
- System-wide program for water loss and leak detection
- Expand existing outreach campaign to target outdoor and CII (commercial, institutional, industrial) water use
- Enhance outreach/education efforts to cause behavioral shift in how people think about water

MNWD will implement the programs thoughtfully to avoid temporary cutbacks that rebound and change outdoor water use behavior permanently.

The District has the policy lever through its rate structure to achieve the $25 \%$ reduction in usage proposed in the draft framework; however, we are concerned that using that option without being phased in could prove counterproductive to long-term conservation goals. Therefore, we propose courses of actions that are immediate, secondary and subsequent, which will achieve the Governor's charge in a pragmatic manner resulting in sustained success. In order to transition the District towards sustainable outdoor water use using California natives and Mediterranean plants, we need time. New plants require an establishment period of approximately 12 months. The amount of outdoor irrigation water provided in the framework would not meet the watering requirements of the native plants during their establishment period. The concern is that customers with lawns and other high water use landscapes would simply kill the landscape creating tension between our customers and the District. In addition, due to the lost trust, customers could replant their lawns at the end of the drought. A phased roadmap provides customers the opportunity to adjust and make changes to their water use patterns permanently. The District has spent the past years building up the trust of the community and using the punitive higher stages of the Water Shortage Contingency Plan without a ramp up approach would hurt that earned relationship. Additionally, such a large reduction in potable water use can negatively impact the supply of recycled water in the summer months. At present, the District meets $25 \%$ of total water demand with recycled water. Currently, the demand for recycled water exceeds availability during certain times of the year requiring the purchase of "make up" potable water.
Immediate Actions (Within 6 months):

- Implement Stage 2 of the District's new Water Shortage Contingency Plan penalizing customers for going over their water budget, prohibiting the use of potable water on golf greens, and eliminating variance and bill adjustments.
- Increase MNWD financial commitment in dedicated outreach efforts and focused marketing to further increase outdoor rebate program participation even higher than the current enhanced levels.
- Develop a Recycled Water Master Plan to retrofit over 325 additional sites and maximize its use within and surrounding the District boundaries
- Convert all bi-monthly meters (potable irrigation, commercial, and multi-family) to monthly reads
- Conduct District-wide customer surveys to better understand customer motivation to increase participation in water use efficiency programs. MNWD would partner with academic institutions to perform detailed analysis to aid in future demand management strategies.


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- Develop a Rebate Optimization Study based on the above surveys to target rebate programs and marketing to maximize program participation
- Design an outreach program to target and track restaurants and hotels to ensure compliance with the SWRCB regulations
- Expand outreach to commercial and irrigation customers and establish benchmarks for maximum efficiency in these sectors
- Partner with major nurseries such as Home Depot and Loews to jointly promote native landscaping and turf removal.
- Target 100 Home Owners Association in the service area to remove turf and replace with drought tolerant plants

Secondary Actions (6-12 months):

- Escalate the Water Shortage Contingency Plan to tighten water budgets
- Implement Advanced Meter Reading Technology to provide real-time usage data (AMI: Advanced Meter Infrastructure) for all irrigation customers, laying the groundwork to target the most usage per meter accounts.
- Evaluate replacing all meter accounts with AMI
- Implement a Customer Portal that gives real-time usage data to increase awareness and promote behavioral shifts
- Expand Water Loss Control Program using real-time AMI data
- Continue maximizing outdoor landscaping programs and behavior shifts with the results of the rebate optimization study
- Establishment period of approximately 12 months for native landscaping
- Develop partnerships to increase participation through public space demonstration and native garden tours
- Increase incentive and outreach for native landscaping
- Launch a District-wide public campaign to inform the customers about the SWRCB regulations and the Governor's executive order to maximize efficiency

Subsequent Actions:

- Develop a report with yearly benchmarks for outdoor, indoor, and CII usage
- Evaluate Water Shortage Contingency Plan to further tighten water budgets

In addition, the District proposes the following timeline for performance metrics to judge the success of the plan starting July 1, 2015:

- Immediate Actions- 15\% Reduction in potable water production from calendar year 2013
- Secondary Actions- 15\% - 20\% reduction in potable water production from calendar year 2013
- Subsequent Actions - 25\% PERMANENT reduction in potable water production from calendar year 2013

The ease of reducing usage by a water agency is highly dependent on a number of factors including, local climate, the irrigation area, population, and the age of buildings. A new community with native outdoor landscapes, and cutting edge indoor appliances will have a much more difficult challenge in reducing potable usage than an area without meters, high water use plants, and old buildings. The key issue is bringing agencies on parity in terms of efficiency. The task of normalizing the efficiency across agencies is no easy task and infeasible within the timeline established by the Governor's Executive

Order. MNWD recommends annualizing the R-GPCD metric to account for seasonality and provide some normalization for regional monthly weather differences. Additionally, MNWD recommends increasing the number of tiers to better reflect differences across agencies in their ability to meet reductions in use. The greater the number of tiers, the more that the extremely high water users in the state can help to meet the overall usage reduction. The ideal solution would be that the percentage reduction is a linear function of the annual R-GPCD metric to avoid $10 \%$ jumps in target reductions for 1 GPCD increases in total R-GPCD.

The District has attached a proposed methodology for allocation of conservation targets by agency. In the methodology, the first 40 R-GPCD requires no conservation to meet basic health and safety needs. The maximum conservation required by any agency is capped at $40 \%$. In addition, the average reported R-GPCD over June 2014 to February 2015 are used as the basis by which to calculate the conservation target. Comparing the September 2014 to the average shows a number of outliers, who are either much higher than average in September or much lower. The average provides an approximate solution to regional weather normalization based on readily available data to the SWRCB. Finally, based on the prior assumptions, the line from the 40 GPCD floor of $0 \%$ up to a maximum conservation target of $40 \%$ is solved for to achieve the Governor's goal of a $25 \%$ reduction from calendar year 2013 potable water production. The accompanying spreadsheet is attached.

When the Governor declared the drought emergency in January of 2014, we saw it as a great opportunity to increase awareness and focus the public interest on water to implement good policy. We knew that people held a high value for water because of its scarcity, and the timing was right to further promote water efficiency and to prime our customers for future needs to increase rates to ensure a reliable water supply. Additionally, we were able to utilize the water efficiency funds, which are collected from inefficient users in the over-allocation tiers, to partner with cities and school districts on large turf removal projects and provide several million dollars in funding to create long-term savings and encourage behavioral shifts to less thirsty plants. These visible partnerships helped customers understand the value of our integrated rate structure and demand management programs in allowing us to invest in our communities and help them respond to the drought. To add to the momentum, when the State Water Resources Control Board mandated the drought emergency regulations, we saw an unprecedented level of public attention to water statewide. We saw this as yet another opportunity to demonstrate the value of our water budget based rate structure for our customers.

In the Alternate Plan, the District outlined a broad vision for programs and policies to achieve lasting savings and prepare the District for a long term drought. The District has implemented the following programs and policies as proposed in the Alternate Plan submitted August 15, 2014.

- Expanded Water Use Efficiency Program
- More than 2 million square feet of turf being removed
- Expended over \$4 million on water use efficiency programs since the Governor's drought emergency declaration in January 2014
- Hired additional personnel and redirected existing personnel to dedicate resources to increase customer outreach and participation, perform analysis and develop programs to maximize water use efficiency
- Public/private partnerships to promote water conservation and efficiency programs
- Improved the water budget rate structure
- Tightened Tiers
- Reduced indoor allocation from 65 to 60 GPCD
- Reduced plant factor from 0.8 to 0.7
- Incorporated the District's Water Shortage Contingency Plan as a form of an ordinance into the rate structure to allow immediate response to emergency conditions such as the drought by reducing the allocation without conducting additional Proposition 218 hearings that require time
- Increased Recycled Water Use
- Approximately 400 AF increase in recycled water use in the last year
- MNWD was awarded Drought Emergency Funding under Prop 84 to expand the recycled water system to convert an additional 325 services from potable water to recycled water
- Initiated regional plans to expand recycled water production for future extensions of the recycled water system or to utilize as an indirect potable reuse source
- Initiated a Recycled Water Master Plan to convert 325 sites to recycled water and partner with surrounding agencies to realize greater delivery among the South Orange County region
- Integrated water use efficiency planning into all District operations
- Conducted Water Loss Audit to develop a water loss/leak detection program District-wide
- Restructured the organization to establish demand side management as a core function for all operations

In February 2015, the MNWD Board of Directors adopted new rates and charges including reductions of the plant factor for calculating outdoor water budgets and reductions to the gallons per capita per day allocated for indoor usage. The District modified the Water Shortage Contingency Plan by integrating it into the water budget based rate structure to penalize those customers with the most wasteful uses first during drought situations and reduce allocation without time consuming Prop 218 processes. The end result is an effective tool that drives customers to make the right choice in how they use their water by incentivizing them with lower rates rather than by policing end use and other prescriptive policy instruments to meet supply constraints that were proven to be ineffective in our service area.

There are a number of statewide policies that can help move the entire state towards more sustainable water use. Moulton Niguel Water District currently has one of the highest percentages of recycled water use in California. However, due to the seasonality of irrigation demand for recycled water, the District dumps almost 5,000 AF of treated wastewater into the ocean. Expedition the rulemaking for direct potable reuse would provide Moulton Niguel Water District with a resource that in totality would meet the proposed $25 \%$ reduction in potable production.

We remain committed to doing our part to help ensure water reliability for everyone in California and appreciate the leadership of the Governor and the SWRCB in guiding our State into a new era of drought. In these untested times, we have found success by building trust with our customers, taking effective actions, changing the public's mindset and pursuing new ways to ensure sustained demand management that support the economic health of our region.

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If you have any questions, please do not hesitate to contact me at (949) 448-4071 or jlopez@mnwd.com.

Thank you,


Joone Lopez
General Manager

| Supplier Name | Total Water Production |  | Total Water Saved (Jun-14 - Feb-15, compared to 2013, gallons) | Percent Saved <br> (Jun-14 - Feb-15, compared to 2013, gallons) | Tier |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 2013 \\ \text { (Jun - Feb) } \end{gathered}$ | $\begin{gathered} \text { 2014/15 } \\ \text { (Jun-14-Feb-15) } \end{gathered}$ |  |  |  |
| Cambria Community Services District | 166,216,813 | 95,513,570 | 70,703,243 | 43\% | 1 |
| Vernon City of | 1,907,061,769 | 1,788,380,162 | 118,681,607 | 6\% | 1 |
| Santa Cruz City of | 2,527,700,000 | 1,933,400,000 | 594,300,000 | 24\% | 1 |
| Seal Beach City of | 905,215,264 | 856,337,550 | 48,877,714 | 5\% | 1 |
| San Francisco Public Utilities Commission | 20,365,410,000 | 18,717,900,000 | 1,647,510,000 | 8\% | 1 |
| California Water Service Company South San Francisco | 2,075,673,590 | 1,907,534,254 | 168,139,336 | 8\% | 1 |
| California Water Service Company East Los Angeles | 3,998,522,861 | 3,819,956,279 | 178,566,582 | 4\% | 1 |
| Coastside County Water District | 565,550,000 | 524,430,000 | 41,120,000 | 7\% | 1 |
| California-American Water Company Monterey District | 2,903,844,543 | 2,590,336,368 | 313,508,175 | 11\% | 1 |
| California-American Water Company San Diego District | 2,795,094,888 | 2,578,195,144 | 216,899,744 | 8\% | 1 |
| East Palo Alto, City of | 409,886,088 | 454,911,335 | -45,025,247 | -11\% | 1 |
| Golden State Water Company Bell-Bell Gardens | 1,279,423,043 | 1,208,354,847 | 71,068,196 | 6\% | 1 |
| Arcata City of | 499,104,000 | 495,047,000 | 4,057,000 | 1\% | 1 |
| North Coast County Water District | 809,332,364 | 713,333,361 | 95,999,003 | 12\% | 1 |
| Hayward City of | 4,474,967,937 | 3,957,222,483 | 517,745,455 | 12\% | 1 |
| Grover Beach City of | 352,828,667 | 208,202,769 | 144,625,897 | 41\% | 1 |
| Westborough Water District | 257,568,499 | 213,776,790 | 43,791,709 | 17\% | 1 |
| Daly City City of | 1,888,066,301 | 1,622,632,784 | 265,433,517 | 14\% | 2 |
| Park Water Company | 2,833,164,110 | 2,598,821,539 | 234,342,571 | 8\% | 2 |
| San Bruno City of | 929,865,974 | 849,620,197 | 80,245,777 | 9\% | 2 |
| Port Hueneme City of | 500,546,894 | 456,100,759 | 44,446,135 | 9\% | 2 |
| Soquel Creek Water District | 1,046,626,000 | 826,889,000 | 219,737,000 | 21\% | 2 |
| Paramount City of | 1,628,999,712 | 1,623,382,034 | 5,617,679 | 0\% | 2 |
| Golden State Water Company Bay Point | 512,238,443 | 452,672,802 | 59,565,641 | 12\% | 2 |
| Amador Water Agency | 899,761,000 | 773,623,400 | 126,137,600 | 14\% | 2 |
| Golden State Water Company Florence Graham | 1,246,577,219 | 1,227,482,326 | 19,094,894 | 2\% | 2 |
| Compton City of | 1,858,895,919 | 1,837,323,747 | 21,572,172 | 1\% | 2 |
| South Gate City of | 2,066,696,383 | 2,017,629,675 | 49,066,708 | 2\% | 2 |
| Golden State Water Company Southwest | 7,303,405,789 | 6,894,299,322 | 409,106,467 | 6\% | 2 |
| Estero Municipal Improvement District | 1,137,677,797 | 1,077,438,670 | 60,239,127 | 5\% | 2 |
| California Water Service Company King City | 428,820,478 | 403,729,918 | 25,090,560 | 6\% | 2 |


| Menlo Park City of | 1,058,240,665 | 769,095,397 | 289,145,268 | 27\% | 2 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Huntington Park City of | 1,171,761,731 | 1,128,423,492 | 43,338,240 | 4\% | 2 |
| Golden State Water Company S San Gabriel | 664,867,252 | 637,528,317 | 27,338,935 | 4\% | 2 |
| Oxnard City of | 5,742,131,037 | 5,086,123,686 | 656,007,351 | 11\% | 2 |
| Redwood City City of | 2,525,846,774 | 2,179,170,327 | 346,676,447 | 14\% | 2 |
| Morro Bay City of | 316,836,255 | 281,236,756 | 35,599,499 | 11\% | 2 |
| Inglewood City of | 2,457,964,645 | 2,284,776,001 | 173,188,643 | 7\% | 2 |
| Goleta Water District | 3,523,431,480 | 3,053,227,871 | 470,203,609 | 13\% | 2 |
| Lompoc City of | 1,253,200,000 | 1,106,800,000 | 146,400,000 | 12\% | 2 |
| City of Big Bear Lake, Dept of Water \& Power | 610,520,000 | 590,469,860 | 20,050,140 | 3\% | 2 |
| Sweetwater Springs Water District | 208,544,913 | 177,491,272 | 31,053,641 | 15\% | 2 |
| Golden State Water Company Artesia | 1,402,138,690 | 1,348,796,812 | 53,341,879 | 4\% | 2 |
| McKinleyville Community Service District | 344,448,000 | 300,869,000 | 43,579,000 | 13\% | 2 |
| Golden State Water Company Norwalk | 1,214,317,928 | 1,131,519,080 | 82,798,848 | 7\% | 2 |
| San Lorenzo Valley Water District | 416,952,583 | 335,050,267 | 81,902,316 | 20\% | 2 |
| Mountain View City of | 2,967,854,797 | 2,531,213,885 | 436,640,912 | 15\% | 2 |
| Sweetwater Authority | 5,185,495,337 | 4,886,767,783 | 298,727,554 | 6\% | 2 |
| San Gabriel Valley Water Company | 9,747,519,587 | 9,124,165,807 | 623,353,780 | 6\% | 2 |
| Marina Coast Water District | 1,063,425,908 | 946,396,368 | 117,029,540 | 11\% | 2 |
| Santa Ana City of | 9,729,076,397 | 9,323,684,636 | 405,391,760 | 4\% | 2 |
| Sunnyvale City of | 4,612,426,949 | 3,920,970,221 | 691,456,728 | 15\% | 2 |
| Vallejo City of | 4,410,308,000 | 4,020,375,000 | 389,933,000 | 9\% | 2 |
| Dublin San Ramon Services District | 2,779,417,000 | 1,959,505,000 | 819,912,000 | 29\% | 2 |
| California Water Service Company Dominguez | 8,444,765,582 | 8,077,205,172 | 367,560,410 | 4\% | 2 |
| Montebello Land and Water Company | 859,407,071 | 791,398,619 | 68,008,451 | 8\% | 2 |
| Valley County Water District | 2,033,127,821 | 1,853,913,772 | 179,214,049 | 9\% | 2 |
| Santa Barbara City of | 3,348,530,727 | 2,632,951,217 | 715,579,509 | 21\% | 2 |
| American Canyon, City of | 915,968,361 | 777,155,653 | 138,812,708 | 15\% | 2 |
| Santa Clara City of | 5,338,900,000 | 4,749,500,000 | 589,400,000 | 11\% | 2 |
| Alameda County Water District | 10,539,100,000 | 8,458,900,000 | 2,080,200,000 | 20\% | 2 |
| Crestline Village Water District | 185,010,871 | 167,499,027 | 17,511,844 | 9\% | 2 |
| Monterey Park City of | 649,960,000 | 594,880,000 | 55,080,000 | 8\% | 2 |
| California Water Service Company Redwood Valley | 108,182,674 | 82,440,411 | 25,742,263 | 24\% | 2 |
| Scotts Valley Water District | 311,979,632 | 253,857,835 | 58,121,797 | 19\% | 2 |
| Greenfield, City of | 573,049,890 | 501,684,126 | 71,365,764 | 12\% | 2 |
| California Water Service Company Mid Peninsula | 3,986,792,209 | 3,551,780,554 | 435,011,655 | 11\% | 2 |
| San Diego City of | 47,355,303,598 | 46,452,597,390 | 902,706,208 | 2\% | 2 |
| Long Beach City of | 14,658,100,592 | 13,842,168,619 | 815,931,973 | 6\% | 2 |
| California Water Service Company Salinas District | 4,612,101,098 | 4,065,974,106 | 546,126,992 | 12\% | 2 |
| Pomona City of | 5,817,361,333 | 5,468,536,077 | 348,825,256 | 6\% | 2 |
| Rohnert Park City of | 1,267,000,000 | 1,124,000,000 | 143,000,000 | 11\% | 2 |
| East Bay Municipal Utilities District | 52,390,500,000 | 46,127,500,000 | 6,263,000,000 | 12\% | 2 |
| Lynwood City of | 1,264,349,156 | 1,237,371,916 | 26,977,240 | 2\% | 2 |


| Hi-Desert Water District | 744,117,577 | 733,074,472 | 11,043,105 | 1\% | 2 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Golden State Water Company Culver City | 1,415,824,450 | 1,344,756,254 | 71,068,196 | 5\% | 2 |
| Hawthorne City of | 1,070,747,789 | 1,135,592,223 | -64,844,434 | -6\% | 2 |
| Santa Rosa City of | 5,454,466,874 | 4,447,473,373 | 1,006,993,501 | 18\% | 2 |
| Windsor, Town of | 963,136,985 | 817,896,531 | 145,240,453 | 15\% | 2 |
| Millbrae City of | 668,885,610 | 603,267,242 | 65,618,369 | 10\% | 2 |
| Burlingame City of | 1,288,363,748 | 1,075,113,151 | 213,250,598 | 17\% | 2 |
| Great Oaks Water Company Incorporated | 2,641,791,567 | 2,210,783,322 | 431,008,244 | 16\% | 2 |
| California Water Service Company Oroville | 830,595,287 | 682,007,037 | 148,588,251 | 18\% | 2 |
| Westminster City of | 3,064,371,990 | 2,956,971,359 | 107,400,630 | 4\% | 2 |
| San Buenaventura City of | 4,446,346,994 | 3,813,888,925 | 632,458,069 | 14\% | 2 |
| Otay Water District | 8,209,272,756 | 7,888,634,952 | 320,637,804 | 4\% | 2 |
| Fountain Valley City of | 2,438,968,604 | 2,305,516,153 | 133,452,452 | 5\% | 2 |
| Santa Fe Springs City of | 1,526,056,730 | 1,408,567,739 | 117,488,991 | 8\% | 2 |
| California Water Service Company Stockton | 6,808,665,567 | 6,318,910,872 | 489,754,695 | 7\% | 2 |
| Golden State Water Company West Orange | 4,000,477,969 | 3,830,090,258 | 170,387,711 | 4\% | 2 |
| Irvine Ranch Water District | 15,406,744,246 | 15,015,266,341 | 391,477,904 | 3\% | 2 |
| Adelanto city of | 1,091,834,544 | 993,603,394 | 98,231,150 | 9\% | 2 |
| Los Angeles Department of Water and Power | 139,452,680,105 | 130,343,503,463 | 9,109,176,642 | 7\% | 2 |
| Crescent City City of | 583,110,000 | 710,650,000 | -127,540,000 | -22\% | 2 |
| Hollister City of | 832,612,930 | 742,476,980 | 90,135,950 | 11\% | 2 |
| Mesa Water District | 4,434,609,825 | 4,283,056,327 | 151,553,499 | 3\% | 2 |
| California Water Service Company Hermosa/Redondo | 2,984,799,071 | 2,983,495,666 | 1,303,406 | 0\% | 2 |
| Bellflower-Somerset Mutual Water Company | 1,350,031,789 | 1,268,477,694 | 81,554,095 | 6\% | 2 |
| Rowland Water District | 2,857,000,142 | 2,756,214,295 | 100,785,846 | 4\% | 2 |
| Crescenta Valley Water District | 1,200,433,997 | 1,043,760,838 | 156,673,159 | 13\% | 2 |
| San Jose Water Company | 36,046,000,000 | 31,608,300,000 | 4,437,700,000 | 12\% | 2 |
| Azusa City of | 5,165,530,597 | 4,670,763,054 | 494,767,543 | 10\% | 2 |
| El Segundo City of | 1,692,179,532 | 1,788,496,457 | -96,316,925 | -6\% | 2 |
| Mid-Peninsula Water District | 823,925,361 | 712,822,442 | 111,102,919 | 13\% | 2 |
| Calexico City of | 1,524,360,000 | 1,440,570,000 | 83,790,000 | 5\% | 2 |
| Watsonville City of | 2,045,660,752 | 1,803,744,576 | 241,916,176 | 12\% | 2 |
| Torrance City of | 3,906,665,343 | 3,703,464,394 | 203,200,950 | 5\% | 2 |
| Lomita City of | 591,013,026 | 547,632,425 | 43,380,600 | 7\% | 2 |
| Golden State Water Company Barstow | 1,595,531,512 | 1,445,509,515 | 150,021,997 | 9\% | 2 |
| Escondido City of | 4,625,134,351 | 4,059,907,513 | 565,226,838 | 12\% | 2 |
| Marin Municipal Water District | 7,006,662,670 | 5,966,662,221 | 1,040,000,448 | 15\% | 2 |
| San Gabriel County Water District | 1,612,133,643 | 1,485,957,453 | 126,176,190 | 8\% | 2 |
| Pittsburg City of | 2,481,549,000 | 2,226,323,000 | 255,226,000 | 10\% | 2 |
| Huntington Beach City of | 7,506,541,568 | 7,116,888,432 | 389,653,136 | 5\% | 2 |
| Oceanside City of | 6,988,111,948 | 6,765,555,423 | 222,556,525 | 3\% | 2 |
| Santa Monica City of | 3,462,200,000 | 3,321,100,000 | 141,100,000 | 4\% | 2 |
| Norwalk City of | 559,456,000 | 511,830,000 | 47,626,000 | 9\% | 2 |


| Ukiah City of | 678,601,000 | 551,722,000 | 126,879,000 | 19\% | 2 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Fairfield City of | 5,435,000,000 | 4,853,000,000 | 582,000,000 | 11\% | 2 |
| Helix Water District | 8,454,736,636 | 8,067,103,778 | 387,632,858 | 5\% | 2 |
| Camarillo City of | 2,747,943,839 | 2,399,416,293 | 348,527,546 | 13\% | 2 |
| San Jose City of | 5,294,000,000 | 4,707,000,000 | 587,000,000 | 11\% | 2 |
| Soledad, City of | 581,571,300 | 531,785,500 | 49,785,800 | 9\% | 2 |
| Golden State Water Company S Arcadia | 908,701,874 | 851,189,098 | 57,512,777 | 6\% | 2 |
| California-American Water Company Sacramento District | 8,801,191,649 | 7,285,565,423 | 1,515,626,225 | 17\% | 2 |
| Carpinteria Valley Water District | 1,160,826,158 | 1,028,941,051 | 131,885,107 | 11\% | 2 |
| El Monte City of | 328,279,000 | 312,936,000 | 15,343,000 | 5\% | 2 |
| Groveland Community Services District | 127,297,632 | 96,625,396 | 30,672,236 | 24\% | 2 |
| Whittier City of | 2,041,957,743 | 2,084,064,264 | -42,106,521 | -2\% | 2 |
| Fortuna City of | 303,008,000 | 276,986,000 | 26,022,000 | 9\% | 2 |
| Glendale City of | 6,839,188,070 | 6,346,086,881 | 493,101,189 | 7\% | 2 |
| Alhambra City of | 2,575,148,433 | 2,329,573,763 | 245,574,669 | 10\% | 2 |
| Lathrop, City of | 1,149,290,000 | 990,960,000 | 158,330,000 | 14\% | 2 |
| Anaheim City of | 16,337,538,847 | 15,992,788,037 | 344,750,810 | 2\% | 2 |
| Vista Irrigation District | 4,896,569,394 | 4,632,303,886 | 264,265,507 | 5\% | 2 |
| Gilroy City of | 2,328,666,000 | 1,995,678,000 | 332,988,000 | 14\% | 2 |
| California Water Service Company Kern River Valley | 222,882,376 | 201,376,182 | 21,506,194 | 10\% | 2 |
| Humboldt Community Service District | 610,120,000 | 573,669,000 | 36,451,000 | 6\% | 2 |
| Coachella City of | 1,395,900,000 | 1,294,010,000 | 101,890,000 | 7\% | 2 |
| Palo Alto City of | 3,180,440,852 | 2,685,999,460 | 494,441,392 | 16\% | 2 |
| Napa City of | 3,605,871,891 | 3,247,435,321 | 358,436,570 | 10\% | 2 |
| Orchard Dale Water District | 589,289,272 | 550,757,340 | 38,531,931 | 7\% | 2 |
| Perris, City of | 437,809,090 | 430,597,020 | 7,212,070 | 2\% | 2 |
| Downey City of | 4,090,256,554 | 3,834,059,128 | 256,197,426 | 6\% | 2 |
| Lakewood City of | 2,086,631,973 | 1,856,580,866 | 230,051,107 | 11\% | 3 |
| City of Newman Water Department | 559,946,000 | 448,854,000 | 111,092,000 | 20\% | 3 |
| Milpitas City of | 2,719,687,979 | 2,424,775,231 | 294,912,748 | 11\% | 3 |
| Golden State Water Company Placentia | 1,868,334,327 | 1,778,757,770 | 89,576,557 | 5\% | 3 |
| Vallecitos Water District | 4,390,033,350 | 4,037,168,840 | 352,864,510 | 8\% | 3 |
| Buena Park City of | 3,777,921,445 | 3,441,805,698 | 336,115,747 | 9\% | 3 |
| Del Oro Water Company | 369,631,917 | 306,051,990 | 63,579,927 | 17\% | 3 |
| Manhattan Beach City of | 1,219,661,891 | 1,153,188,200 | 66,473,691 | 5\% | 3 |
| Pico Rivera City of | 1,267,056,981 | 1,099,162,034 | 167,894,948 | 13\% | 3 |
| Livermore City of Division of Water Resources | 1,642,615,000 | 1,199,514,000 | 443,101,000 | 27\% | 3 |
| Beaumont-Cherry Valley Water District | 3,172,199,486 | 3,139,252,648 | 32,946,838 | 1\% | 3 |
| Pleasanton City of | 4,439,552,000 | 3,099,891,000 | 1,339,661,000 | 30\% | 3 |
| Suburban Water Systems San Jose Hills | 7,160,122,399 | 6,833,016,444 | 327,105,955 | 5\% | 3 |
| California Water Service Company Livermore | 2,781,467,781 | 1,909,163,511 | 872,304,270 | 31\% | 3 |
| San Luis Obispo City of | 1,387,716,506 | 1,278,706,170 | 109,010,336 | 8\% | 3 |
| Lakeside Water District | 1,064,566,388 | 977,942,044 | 86,624,343 | 8\% | 3 |


| El Toro Water District | 2,331,141,109 | 2,239,576,858 | 91,564,251 | 4\% | 3 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| San Clemente City of | 2,270,663,084 | 2,331,434,375 | -60,771,291 | -3\% | 3 |
| California Water Service Company Marysville | 575,127,769 | 496,597,575 | 78,530,194 | 14\% | 3 |
| Sunny Slope Water Company | 1,052,785,122 | 950,022,234 | 102,762,888 | 10\% | 3 |
| Healdsburg City of | 540,150,000 | 446,810,000 | 93,340,000 | 17\% | 3 |
| Valencia Water Company | 7,817,224,611 | 6,780,899,767 | 1,036,324,844 | 13\% | 3 |
| San Fernando City of | 839,719,127 | 786,931,196 | 52,787,931 | 6\% | 3 |
| Eureka City of | 860,874,000 | 799,778,000 | 61,096,000 | 7\% | 3 |
| Alco Water Service | 1,156,954,000 | 1,028,617,000 | 128,337,000 | 11\% | 3 |
| Moulton Niguel Water District | 7,135,207,799 | 6,864,125,480 | 271,082,319 | 4\% | 3 |
| Riverside City of | 17,427,511,870 | 15,956,944,380 | 1,470,567,490 | 8\% | 3 |
| Twentynine Palms Water District | 666,765,336 | 641,552,256 | 25,213,080 | 4\% | 3 |
| North Marin Water District | 2,457,000,000 | 1,986,810,000 | 470,190,000 | 19\% | 3 |
| Brea City of | 2,826,761,129 | 2,727,376,444 | 99,384,685 | 4\% | 3 |
| Delano City of | 2,386,120,000 | 2,229,650,000 | 156,470,000 | 7\% | 3 |
| El Centro City of | 1,978,323,000 | 1,910,544,000 | 67,779,000 | 3\% | 3 |
| Brawley City of | 1,842,390,000 | 1,088,690,000 | 753,700,000 | 41\% | 3 |
| Petaluma City of | 2,407,770,000 | 2,071,485,000 | 336,285,000 | 14\% | 3 |
| South Coast Water District | 1,639,847,306 | 1,549,814,557 | 90,032,749 | 5\% | 3 |
| Arroyo Grande City of | 776,210,684 | 654,635,517 | 121,575,167 | 16\% | 3 |
| Eastern Municipal Water District | 22,059,815,756 | 21,154,600,492 | 905,215,264 | 4\% | 3 |
| Tuolumne Utilities District | 1,441,240,862 | 992,152,425 | 449,088,437 | 31\% | 3 |
| La Palma City of | 545,401,972 | 497,342,471 | 48,059,501 | 9\% | 3 |
| California Water Service Company Dixon, City of | 382,549,575 | 346,705,918 | 35,843,657 | 9\% | 3 |
| Tracy City of | 4,529,625,694 | 3,497,663,768 | 1,031,961,925 | 23\% | 3 |
| Lake Arrowhead Community Services District | 440,648,885 | 386,238,213 | 54,410,671 | 12\% | 3 |
| Martinez City of | 1,027,679,751 | 871,695,210 | 155,984,540 | 15\% | 3 |
| Reedley City of | 1,302,000,000 | 1,109,000,000 | 193,000,000 | 15\% | 3 |
| Davis City of | 3,023,400,000 | 2,527,400,000 | 496,000,000 | 16\% | 3 |
| California Water Service Company Willows | 364,301,895 | 318,682,696 | 45,619,200 | 13\% | 3 |
| Sacramento City of | 28,979,000,000 | 23,440,000,000 | 5,539,000,000 | 19\% | 3 |
| Burbank City of | 4,712,137,486 | 4,362,205,638 | 349,931,847 | 7\% | 3 |
| Ventura County Waterworks District No. 8 | 5,424,122,854 | 4,896,895,245 | 527,227,609 | 10\% | 3 |
| Padre Dam Municipal Water District | 2,952,148,758 | 2,752,858,026 | 199,290,733 | 7\% | 3 |
| Ontario City of | 8,782,999,363 | 8,499,508,622 | 283,490,741 | 3\% | 3 |
| Pico Water District | 1,029,001,320 | 960,057,631 | 68,943,690 | 7\% | 3 |
| Santa Maria City of | 3,370,607,161 | 3,257,210,864 | 113,396,297 | 3\% | 3 |
| Valley of the Moon Water District | 800,300,880 | 646,691,259 | 153,609,621 | 19\% | 3 |
| San Juan Capistrano City of | 2,040,416,466 | 1,962,283,810 | 78,132,655 | 4\% | 3 |
| Laguna Beach County Water District | 872,082,691 | 867,064,579 | 5,018,112 | 1\% | 3 |
| Santa Margarita Water District | 7,105,190,366 | 6,932,489,109 | 172,701,256 | 2\% | 3 |
| Monte Vista Water District | 2,603,464,922 | 2,359,464,115 | 244,000,807 | 9\% | 3 |
| Lincoln Avenue Water Company | 613,030,807 | 557,668,649 | 55,362,157 | 9\% | 3 |


| San Gabriel Valley Fontana Water Company | 10,907,224,816 | 10,188,722,419 | 718,502,397 | 7\% | 3 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Tehachapi, City of | 582,624,632 | 536,291,818 | 46,332,814 | 8\% | 3 |
| North Tahoe Public Utility District | 350,120,000 | 332,141,000 | 17,979,000 | 5\% | 3 |
| Fresno City of | 36,603,191,424 | 30,513,707,650 | 6,089,483,774 | 17\% | 3 |
| Golden State Water Company Simi Valley | 1,830,698,487 | 1,657,215,187 | 173,483,300 | 9\% | 3 |
| Fullerton City of | 7,215,373,767 | 6,969,105,034 | 246,268,733 | 3\% | 3 |
| Pasadena City of | 8,349,297,631 | 7,614,975,148 | 734,322,483 | 9\% | 3 |
| Suburban Water Systems Whittier/La Mirada | 5,584,910,982 | 5,234,793,399 | 350,117,583 | 6\% | 3 |
| Big Bear City Community Services District | 266,135,894 | 256,898,007 | 9,237,888 | 3\% | 3 |
| Lake Hemet Municipal Water District | 2,880,852,466 | 2,579,961,258 | 300,891,208 | 10\% | 3 |
| Suisun-Solano Water Authority | 1,038,300,000 | 918,300,000 | 120,000,000 | 12\% | 3 |
| Diablo Water District | 1,487,225,000 | 1,338,770,000 | 148,455,000 | 10\% | 3 |
| Garden Grove City of | 6,584,316,860 | 6,185,605,054 | 398,711,806 | 6\% | 3 |
| Woodland City of | 2,938,159,020 | 2,454,292,204 | 483,866,816 | 16\% | 3 |
| Antioch City of | 4,642,068,000 | 4,042,923,000 | 599,145,000 | 13\% | 3 |
| Contra Costa Water District | 8,855,338,380 | 7,547,370,752 | 1,307,967,628 | 15\% | 3 |
| Rialto City of | 2,544,482,555 | 2,596,683,954 | -52,201,399 | -2\% | 3 |
| Sunnyslope County Water District | 694,319,032 | 596,249,460 | 98,069,572 | 14\% | 3 |
| San Bernardino City of | 11,535,034,614 | 10,722,937,586 | 812,097,028 | 7\% | 3 |
| Cerritos City of | 2,219,233,953 | 1,991,297,621 | 227,936,332 | 10\% | 3 |
| San Jacinto City of | 756,372,530 | 651,046,816 | 105,325,714 | 14\% | 3 |
| Tulare, City of | 4,805,328,900 | 4,324,313,800 | 481,015,100 | 10\% | 3 |
| Sacramento County Water Agency | 9,991,675,171 | 8,451,666,395 | 1,540,008,776 | 15\% | 3 |
| Benicia City of | 1,543,102,018 | 1,217,315,761 | 325,786,257 | 21\% | 3 |
| Orange City of | 7,732,617,288 | 7,437,395,896 | 295,221,393 | 4\% | 3 |
| Stockton City of | 8,304,530,000 | 7,263,300,000 | 1,041,230,000 | 13\% | 3 |
| Ceres City of | 1,985,969,000 | 1,848,968,000 | 137,001,000 | 7\% | 3 |
| Monrovia City of | 1,885,000,000 | 1,673,000,000 | 212,000,000 | 11\% | 3 |
| Chino City of | 3,332,449,959 | 3,123,999,542 | 208,450,416 | 6\% | 3 |
| Apple Valley Ranchos Water Company | 4,101,713,205 | 3,942,264,436 | 159,448,769 | 4\% | 3 |
| Sonoma City of | 583,798,675 | 494,362,234 | 89,436,441 | 15\% | 3 |
| Humboldt Bay Municipal Water District | 146,056,000 | 148,820,000 | -2,764,000 | -2\% | 3 |
| Victorville Water District | 4,985,852,685 | 4,486,322,447 | 499,530,238 | 10\% | 3 |
| Paso Robles City of | 1,705,474,000 | 1,511,094,000 | 194,380,000 | 11\% | 3 |
| Sanger City of | 1,552,776,000 | 1,422,246,000 | 130,530,000 | 8\% | 3 |
| Rubidoux Community Service District | 1,400,190,000 | 1,335,510,000 | 64,680,000 | 5\% | 3 |
| Phelan Pinon Hills Community Services District | 635,139,826 | 675,206,517 | -40,066,691 | -6\% | 3 |
| Covina City of | 1,500,350,310 | 1,393,914,200 | 106,436,110 | 7\% | 3 |
| California-American Water Company Los Angeles District | 5,579,752,754 | 5,179,473,602 | 400,279,151 | 7\% | 3 |
| Golden State Water Company San Dimas | 3,063,589,946 | 2,950,649,842 | 112,940,105 | 4\% | 3 |
| Patterson City of | 1,040,156,104 | 948,595,320 | 91,560,784 | 9\% | 3 |
| Yreka, City of | 593,290,000 | 519,800,000 | 73,490,000 | 12\% | 3 |
| Trabuco Canyon Water District | 764,121,596 | 767,705,962 | -3,584,366 | 0\% | 3 |


| Arvin Community Services District | 740,072,884 | 667,768,501 | 72,304,383 | 10\% | 3 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| San Dieguito Water District | 1,583,703,106 | 1,621,176,020 | -37,472,914 | -2\% | 3 |
| Atascadero Mutual Water Company | 1,291,000,000 | 1,056,900,000 | 234,100,000 | 18\% | 3 |
| Santa Paula City of | 1,218,270,506 | 1,081,725,724 | 136,544,782 | 11\% | 3 |
| Manteca City of | 3,844,580,000 | 3,212,645,000 | 631,935,000 | 16\% | 3 |
| Castaic Lake Water Agency Santa Clarita Water Division | 7,358,051,073 | 6,493,567,237 | 864,483,836 | 12\% | 3 |
| Roseville City of | 8,448,024,096 | 6,930,859,852 | 1,517,164,244 | 18\% | 3 |
| La Verne City of | 2,094,159,141 | 1,955,656,970 | 138,502,171 | 7\% | 3 |
| Nipomo Community Services District | 665,258,273 | 527,032,098 | 138,226,175 | 21\% | 3 |
| Imperial, City of | 687,420,000 | 671,127,000 | 16,293,000 | 2\% | 3 |
| Lamont Public Utility District | 993,121,000 | 914,688,000 | 78,433,000 | 8\% | 3 |
| Walnut Valley Water District | 5,119,451,770 | 4,877,344,159 | 242,107,610 | 5\% | 3 |
| Chino Hills City of | 3,952,965,804 | 3,587,674,904 | 365,290,900 | 9\% | 3 |
| Thousand Oaks City of | 3,106,634,920 | 2,792,709,655 | 313,925,265 | 10\% | 3 |
| Rosamond Community Service District | 719,200,000 | 712,000,000 | 7,200,000 | 1\% | 3 |
| Corona City of | 8,699,410,000 | 8,297,070,000 | 402,340,000 | 5\% | 3 |
| Hesperia Water District City of | 3,676,581,651 | 3,538,094,794 | 138,486,856 | 4\% | 3 |
| Fillmore City of | 482,079,202 | 446,216,000 | 35,863,202 | 7\% | 3 |
| Joshua Basin Water District | 409,078,118 | 382,604,644 | 26,473,473 | 6\% | 3 |
| Calaveras County Water District | 1,468,843,000 | 1,200,100,000 | 268,743,000 | 18\% | 3 |
| East Valley Water District | 5,405,695,956 | 4,782,879,831 | 622,816,125 | 12\% | 3 |
| Tustin City of | 2,984,049,613 | 2,895,189,929 | 88,859,684 | 3\% | 3 |
| Brentwood City of | 3,038,220,000 | 2,663,210,000 | 375,010,000 | 12\% | 3 |
| California Water Service Company Los Altos/Suburban | 3,714,706,268 | 3,136,645,836 | 578,060,431 | 16\% | 3 |
| Mission Springs Water District | 2,072,832,166 | 1,979,439,888 | 93,392,277 | 5\% | 3 |
| Yuba City City of | 4,215,490,000 | 3,629,080,000 | 586,410,000 | 14\% | 3 |
| Palmdale Water District | 5,291,175,472 | 5,010,063,446 | 281,112,026 | 5\% | 3 |
| California-American Water Ventura District | 4,397,006,571 | 3,988,454,052 | 408,552,519 | 9\% | 3 |
| Porterville City of | 3,123,277,400 | 2,849,237,200 | 274,040,200 | 9\% | 3 |
| Madera City of | 2,268,235,000 | 2,115,715,000 | 152,520,000 | 7\% | 3 |
| Golden State Water Company Ojai | 564,830,864 | 487,636,661 | 77,194,203 | 14\% | 4 |
| Blythe City of | 806,370,000 | 811,680,000 | -5,310,000 | -1\% | 4 |
| South Pasadena City of | 1,045,005,526 | 935,193,595 | 109,811,931 | 11\% | 4 |
| Ramona Municipal Water District | 1,087,105,531 | 1,049,746,665 | 37,358,866 | 3\% | 4 |
| La Habra City of Public Works | 2,397,728,848 | 2,535,032,864 | -137,304,016 | -6\% | 4 |
| Banning City of | 2,219,758,574 | 2,058,002,667 | 161,755,907 | 7\% | 4 |
| Livingston City of | 1,870,481,000 | 1,810,513,000 | 59,968,000 | 3\% | 4 |
| Dinuba City of | 1,126,830,000 | 977,550,000 | 149,280,000 | 13\% | 4 |
| Folsom City of | 5,476,678,514 | 4,592,545,306 | 884,133,208 | 16\% | 4 |
| Loma Linda City of * | 1,379,990,569 | 1,323,839,525 | 56,151,044 | 4\% | 4 |
| Hanford City of | 3,229,776,700 | 2,793,029,816 | 436,746,884 | 14\% | 4 |
| Lemoore City of | 1,967,044,000 | 1,783,354,000 | 183,690,000 | 9\% | 4 |
| Jurupa Community Service District | 6,546,170,411 | 6,107,698,865 | 438,471,545 | 7\% | 4 |


| Turlock City of | 5,571,505,100 | 4,909,059,441 | 662,445,659 | 12\% | 4 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Pismo Beach City of | 434,216,578 | 359,495,587 | 74,720,991 | 17\% | 4 |
| Indio City of | 5,340,000,000 | 5,006,100,000 | 333,900,000 | 6\% | 4 |
| Mammoth Community Water District | 499,483,000 | 447,407,000 | 52,076,000 | 10\% | 4 |
| California Water Service Company Selma | 1,492,399,536 | 1,239,212,977 | 253,186,559 | 17\% | 4 |
| California Water Service Company Visalia | 8,033,215,230 | 7,144,292,537 | 888,922,693 | 11\% | 4 |
| Hemet City of | 1,116,063,947 | 1,045,970,047 | 70,093,900 | 6\% | 4 |
| Western Municipal Water District of Riverside | 5,887,379,311 | 5,683,989,367 | 203,389,944 | 3\% | 4 |
| Newhall County Water District | 2,611,216,927 | 2,326,139,289 | 285,077,638 | 11\% | 4 |
| West Kern Water District | 4,045,106,581 | 3,679,048,346 | 366,058,235 | 9\% | 4 |
| Rincon Del Diablo Municipal Water District | 1,766,766,437 | 1,514,883,284 | 251,883,153 | 14\% | 4 |
| Shafter City of | 1,350,000,000 | 1,154,000,000 | 196,000,000 | 15\% | 4 |
| Triunfo Sanitation District / Oak Park Water Service | 687,285,830 | 597,937,369 | 89,348,461 | 13\% | 4 |
| Vacaville City of | 4,536,829,418 | 3,868,833,993 | 667,995,425 | 15\% | 4 |
| Los Angeles County Public Works Waterworks District 40 | 12,870,711,018 | 11,980,791,220 | 889,919,798 | 7\% | 4 |
| California Water Service Company Bakersfield | 18,863,864,960 | 16,841,305,153 | 2,022,559,807 | 11\% | 4 |
| Galt City of | 1,302,667,000 | 1,052,546,000 | 250,121,000 | 19\% | 4 |
| Cucamonga Valley Water District | 12,916,078,335 | 12,778,430,872 | 137,647,463 | 1\% | 4 |
| Wasco City of | 1,096,680,000 | 952,170,000 | 144,510,000 | 13\% | 4 |
| California Water Service Company Chico District | 6,759,462,002 | 5,680,893,778 | 1,078,568,223 | 16\% | 4 |
| South Tahoe Public Utilities District | 1,641,227,000 | 1,550,474,000 | 90,753,000 | 6\% | 4 |
| Winton Water \& Sanitary District | 432,243,000 | 400,904,000 | 31,339,000 | 7\% | 4 |
| Carlsbad Municipal Water District | 4,342,002,850 | 4,259,269,173 | 82,733,677 | 2\% | 4 |
| Riverbank City of | 860,786,846 | 737,503,990 | 123,282,856 | 14\% | 4 |
| Modesto, City of | 15,589,770,183 | 13,698,086,925 | 1,891,683,258 | 12\% | 4 |
| El Dorado Irrigation District | 10,044,044,386 | 7,600,810,386 | 2,443,234,000 | 24\% | 4 |
| Morgan Hill City of | 2,262,311,000 | 1,786,089,000 | 476,222,000 | 21\% | 4 |
| Exeter City of | 600,332,681 | 535,287,408 | 65,045,273 | 11\% | 4 |
| Kerman, City of | 880,465,000 | 769,624,000 | 110,841,000 | 13\% | 4 |
| Citrus Heights Water District | 3,723,178,405 | 3,023,575,391 | 699,603,014 | 19\% | 4 |
| San Bernardino County Service Area 70 | 457,322,702 | 431,251,330 | 26,071,373 | 6\% | 4 |
| Colton, City of | 2,519,711,330 | 2,487,549,794 | 32,161,536 | 1\% | 4 |
| Georgetown Divide Public Utilities District | 512,901,000 | 410,416,000 | 102,485,000 | 20\% | 4 |
| Oakdale City of | 1,417,000,000 | 1,139,000,000 | 278,000,000 | 20\% | 4 |
| Elsinore Valley Municipal Water District | 6,567,437,756 | 6,285,445,931 | 281,991,825 | 4\% | 4 |
| Fallbrook Public Utility District | 3,340,661,415 | 3,012,268,347 | 328,393,068 | 10\% | 4 |
| Sierra Madre City of | 616,142,059 | 546,575,118 | 69,566,941 | 11\% | 4 |
| Atwater City of | 2,358,960,000 | 1,821,770,000 | 537,190,000 | 23\% | 4 |
| Lee Lake Water District | 760,491,304 | 738,717,756 | 21,773,548 | 3\% | 4 |
| Poway City of | 2,984,245,124 | 2,893,299,991 | 90,945,133 | 3\% | 4 |
| Shasta Lake City of | 309,004,338 | 258,461,000 | 50,543,338 | 16\% | 4 |
| Newport Beach City of | 4,220,349,478 | 3,924,557,845 | 295,791,633 | 7\% | 4 |
| Redding City of | 7,109,010,000 | 5,934,100,000 | 1,174,910,000 | 17\% | 4 |


| Lodi City of Public Works Department | 3,904,230,000 | 3,932,720,000 | -28,490,000 | -1\% | 4 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Elk Grove Water Service | 1,982,552,982 | 1,615,618,816 | 366,934,166 | 19\% | 4 |
| Ventura County Waterworks District No 1 | 2,688,665,294 | 2,241,890,403 | 446,774,892 | 17\% | 4 |
| Golden State Water Company Orcutt | 1,941,781,239 | 1,705,636,709 | 236,144,529 | 12\% | 4 |
| Lincoln City of | 2,592,190,000 | 2,158,050,000 | 434,140,000 | 17\% | 4 |
| West Valley Water District | 5,029,549,361 | 4,747,557,536 | 281,991,825 | 6\% | 4 |
| Sacramento Suburban Water District | 9,630,759,000 | 8,318,514,000 | 1,312,245,000 | 14\% | 4 |
| Nevada Irrigation District | 2,750,729,000 | 2,339,997,000 | 410,732,000 | 15\% | 4 |
| Rubio Canyon Land and Water Association | 561,116,157 | 508,002,375 | 53,113,783 | 9\% | 4 |
| Norco City of | 2,009,949,357 | 1,856,691,656 | 153,257,702 | 8\% | 4 |
| Beverly Hills City of | 2,984,049,613 | 2,900,957,499 | 83,092,114 | 3\% | 4 |
| Carmichael Water District | 2,598,570,000 | 2,107,250,000 | 491,320,000 | 19\% | 4 |
| Riverside Highland Water Company | 971,591,200 | 889,248,544 | 82,342,656 | 8\% | 4 |
| Yorba Linda Water District | 5,380,523,933 | 5,128,021,662 | 252,502,271 | 5\% | 4 |
| Olivenhain Municipal Water District | 5,326,497,766 | 5,149,755,952 | 176,741,814 | 3\% | 4 |
| Olivehurst Public Utility District | 1,161,641,529 | 959,245,393 | 202,396,137 | 17\% | 4 |
| Rio Linda - Elverta Community Water District | 770,017,391 | 629,595,315 | 140,422,076 | 18\% | 4 |
| Upland City of | 5,523,683,657 | 5,024,215,355 | 499,468,301 | 9\% | 4 |
| Discovery Bay Community Services District | 986,000,000 | 808,000,000 | 178,000,000 | 18\% | 4 |
| California Water Service Company Bear Gulch | 3,623,142,017 | 3,228,861,790 | 394,280,227 | 11\% | 4 |
| Corcoran City of | 1,162,447,000 | 950,206,000 | 212,241,000 | 18\% | 4 |
| Glendora City of | 3,108,798,089 | 3,089,127,284 | 19,670,805 | 1\% | 4 |
| Los Banos, City of | 2,053,870,000 | 1,905,101,000 | 148,769,000 | 7\% | 4 |
| Clovis City of | 6,737,008,000 | 6,080,852,000 | 656,156,000 | 10\% | 4 |
| Camrosa Water District | 2,469,015,365 | 2,141,221,863 | 327,793,502 | 13\% | 4 |
| East Niles Community Service District | 2,504,168,216 | 2,213,508,744 | 290,659,473 | 12\% | 4 |
| Rio Vista, city of | 641,312,000 | 606,333,000 | 34,979,000 | 5\% | 4 |
| Placer County Water Agency | 7,686,123,771 | 6,395,079,193 | 1,291,044,578 | 17\% | 4 |
| West Sacramento City of | 3,567,747,274 | 2,941,460,832 | 626,286,443 | 18\% | 4 |
| Montecito Water District | 1,577,349,003 | 836,688,709 | 740,660,294 | 47\% | 4 |
| Paradise Irrigation District | 1,721,400,000 | 1,355,900,000 | 365,500,000 | 21\% | 4 |
| Fruitridge Vista Water Company | 1,000,084,300 | 823,053,400 | 177,030,900 | 18\% | 4 |
| Los Angeles County Public Works Waterworks District 29 | 2,383,427,229 | 2,356,081,777 | 27,345,452 | 1\% | 4 |
| Fair Oaks Water District | 3,068,959,978 | 2,450,034,519 | 618,925,459 | 20\% | 4 |
| Indian Wells Valley Water District | 1,861,884,000 | 1,789,365,000 | 72,519,000 | 4\% | 4 |
| San Bernardino County Service Area 64 | 758,722,238 | 679,807,540 | 78,914,699 | 10\% | 4 |
| Pinedale County Water District | 267,792,348 | 224,289,932 | 43,502,416 | 16\% | 4 |
| Truckee-Donner Public Utilities District | 1,264,764,466 | 1,144,274,188 | 120,490,278 | 10\% | 4 |
| Anderson, City of | 572,342,000 | 498,676,000 | 73,666,000 | 13\% | 4 |
| Golden State Water Company Claremont | 2,873,781,490 | 2,604,204,605 | 269,576,886 | 9\% | 4 |
| California Water Service Company Palos Verdes | 5,184,622,055 | 4,979,661,507 | 204,960,548 | 4\% | 4 |
| California City City of | 1,192,746,563 | 1,264,824,899 | -72,078,336 | -6\% | 4 |
| Casitas Municipal Water District | 777,155,653 | 678,096,820 | 99,058,834 | 13\% | 4 |


| Yucaipa Valley Water District | 2,981,840,000 | 2,837,629,000 | 144,211,000 | 5\% | 4 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Golden State Water Company Cordova | 4,051,962,495 | 3,483,514,680 | 568,447,814 | 14\% | 4 |
| Red Bluff City of | 904,393,249 | 764,891,212 | 139,502,037 | 15\% | 4 |
| East Orange County Water District | 247,060,552 | 225,554,358 | 21,506,194 | 9\% | 4 |
| Bakman Water Company | 1,032,655,497 | 893,235,946 | 139,419,551 | 14\% | 4 |
| Bakersfield City of | 11,705,594,680 | 10,744,390,565 | 961,204,114 | 8\% | 4 |
| Merced City of | 6,872,130,000 | 6,271,910,000 | 600,220,000 | 9\% | 4 |
| Hillsborough Town of | 877,331,034 | 658,647,771 | 218,683,262 | 25\% | 4 |
| Ripon City of | 1,431,002,833 | 1,223,409,134 | 207,593,699 | 15\% | 4 |
| Susanville City of | 560,250,000 | 602,070,000 | -41,820,000 | -7\% | 4 |
| Valley Center Municipal Water District | 6,829,813,325 | 6,798,466,417 | 31,346,907 | 0\% | 4 |
| Bella Vista Water District | 3,596,422,200 | 1,864,847,717 | 1,731,574,483 | 48\% | 4 |
| California Water Service Company Antelope Valley | 186,061,165 | 216,691,199 | -30,630,034 | -16\% | 4 |
| Arcadia City of | 4,352,404,027 | 4,033,916,843 | 318,487,185 | 7\% | 4 |
| Madera County | 891,468,716 | 660,496,910 | 230,971,806 | 26\% | 4 |
| Oildale Mutual Water Company | 2,485,920,537 | 2,317,129,497 | 168,791,039 | 7\% | 4 |
| Tahoe City Public Utilities District | 372,523,331 | 326,265,848 | 46,257,483 | 12\% | 4 |
| Kingsburg, City of | 1,009,319,000 | 825,793,000 | 183,526,000 | 18\% | 4 |
| Quartz Hill Water District | 1,430,054,382 | 1,276,190,597 | 153,863,785 | 11\% | 4 |
| Linda County Water District | 971,706,000 | 880,037,000 | 91,669,000 | 9\% | 4 |
| Las Virgenes Municipal Water District | 5,714,163,209 | 5,470,784,778 | 243,378,431 | 4\% | 4 |
| California Water Service Company Westlake | 2,085,449,133 | 1,928,388,745 | 157,060,388 | 8\% | 4 |
| Orange Vale Water Company | 1,274,470,101 | 1,008,190,832 | 266,279,269 | 21\% | 4 |
| Redlands City of | 7,033,861,488 | 6,969,114,810 | 64,746,679 | 1\% | 4 |
| Rancho California Water District | 16,377,618,572 | 16,074,902,597 | 302,715,976 | 2\% | 4 |
| Coachella Valley Water District | 28,323,853,249 | 27,188,261,025 | 1,135,592,223 | 4\% | 4 |
| Desert Water Agency | 8,823,730,792 | 8,310,188,943 | 513,541,849 | 6\% | 4 |
| San Juan Water District | 3,594,268,324 | 2,773,624,539 | 820,643,785 | 23\% | 4 |
| South Feather Water and Power Agency | 1,435,400,000 | 1,292,100,000 | 143,300,000 | 10\% | 4 |
| Valley Water Company | 999,093,060 | 898,861,161 | 100,231,899 | 10\% | 4 |
| Rainbow Municipal Water District | 3,976,593,060 | 3,760,749,074 | 215,843,985 | 5\% | 4 |
| Vaughn Water Company | 3,206,837,858 | 2,989,389,519 | 217,448,339 | 7\% | 4 |
| Serrano Water District | 829,682,903 | 749,230,186 | 80,452,717 | 10\% | 4 |
| Golden State Water Company Cowan Heights | 703,676,157 | 691,163,462 | 12,512,695 | 2\% | 4 |
| Myoma Dunes Mutual Water Company | 757,700,108 | 707,153,944 | 50,546,164 | 7\% | 4 |
| Santa Fe Irrigation District | 2,820,156,121 | 2,869,480,251 | -49,324,131 | -2\% | 4 |
| Statewide | 1,626,751,431,372 | 1,478,173,631,488 | 148,577,799,883 | 9\% |  |


| Cap | $40 \%$ |
| :---: | ---: |
| Floor | 40 |
| GPCD |  |
| Scaling Factor | 0.003604673 |
| Target Savings | 0.250 |



| 20\% | 211,648,133 | 67.7 | 14\% | 146,018,235 | 78 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 20\% | 234,352,346 | 67.8 | 9\% | 102,739,137 | 64 |
| 20\% | 132,973,450 | 68.1 | 10\% | 66,037,725 | 68 |
| 20\% | 1,148,426,207 | 68.1 | 8\% | 468,955,257 | 63 |
| 20\% | 505,169,355 | 68.4 | 7\% | 166,547,409 | 58 |
| 20\% | 63,367,251 | 69.5 | 9\% | 29,606,705 | 66 |
| 20\% | 491,592,929 | 70.0 | 8\% | 192,399,710 | 62 |
| 20\% | 704,686,296 | 70.0 | 6\% | 196,786,272 | 55 |
| 20\% | 250,640,000 | 70.5 | 10\% | 131,306,799 | 69 |
| 20\% | 122,104,000 | 70.5 | 7\% | 39,874,397 | 58 |
| 20\% | 41,708,983 | 71.4 | 12\% | 25,273,546 | 74 |
| 20\% | 280,427,738 | 71.7 | 13\% | 176,227,041 | 75 |
| 20\% | 68,889,600 | 72.1 | 9\% | 32,040,843 | 66 |
| 20\% | 242,863,586 | 73.2 | 9\% | 113,125,921 | 66 |
| 20\% | 83,390,517 | 73.8 | 11\% | 44,964,596 | 70 |
| 20\% | 593,570,959 | 74.0 | 10\% | 290,175,815 | 67 |
| 20\% | 1,037,099,067 | 74.1 | 10\% | 497,618,922 | 67 |
| 20\% | 1,949,503,917 | 74.4 | 12\% | 1,139,929,984 | 72 |
| 20\% | 212,685,182 | 74.8 | 10\% | 111,280,926 | 69 |
| 20\% | 1,945,815,279 | 77.1 | 10\% | 1,012,702,638 | 69 |
| 20\% | 922,485,390 | 77.3 | 10\% | 444,580,784 | 67 |
| 20\% | 882,061,600 | 77.5 | 15\% | 666,680,071 | 82 |
| 20\% | 555,883,400 | 77.5 | 12\% | 322,188,062 | 72 |
| 20\% | 1,688,953,116 | 78.3 | 12\% | 1,053,324,822 | 75 |
| 20\% | 171,881,414 | 78.5 | 12\% | 98,927,933 | 72 |
| 20\% | 406,625,564 | 78.8 | 11\% | 219,440,739 | 70 |
| 20\% | 669,706,145 | 78.9 | 12\% | 392,301,418 | 73 |
| 20\% | 183,193,672 | 79.1 | 15\% | 141,834,158 | 83 |
| 20\% | 1,067,780,000 | 79.4 | 13\% | 670,624,234 | 75 |
| 20\% | 2,107,820,000 | 80.2 | 12\% | 1,213,428,403 | 72 |
| 20\% | 37,002,174 | 80.3 | 11\% | 20,163,515 | 70 |
| 20\% | 129,992,000 | 80.4 | 14\% | 93,332,107 | 80 |
| 20\% | 21,636,535 | 80.6 | 13\% | 14,558,431 | 77 |
| 20\% | 62,395,926 | 81.0 | 11\% | 35,442,267 | 72 |
| 20\% | 114,609,978 | 81.2 | 17\% | 97,101,120 | 87 |
| 20\% | 797,358,442 | 81.5 | 11\% | 457,420,840 | 72 |
| 20\% | 9,471,060,720 | 81.8 | 11\% | 5,114,666,502 | 70 |
| 20\% | 2,931,620,118 | 82.4 | 13\% | 1,921,663,961 | 76 |
| 20\% | 922,420,220 | 82.9 | 12\% | 561,885,545 | 74 |
| 20\% | 1,163,472,267 | 83.5 | 16\% | 947,308,485 | 85 |
| 20\% | 253,400,000 | 83.6 | 9\% | 119,374,607 | 66 |
| 20\% | 10,478,100,000 | 83.8 | 14\% | 7,214,592,276 | 78 |
| 20\% | 252,869,831 | 84.4 | 13\% | 169,191,842 | 77 |


| 20\% | 148,823,515 | 85.2 | 13\% | 95,307,871 | 76 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 20\% | 283,164,890 | 85.2 | 18\% | 253,327,113 | 90 |
| 20\% | 214,149,558 | 85.6 | 14\% | 145,354,428 | 78 |
| 20\% | 1,090,893,375 | 86.5 | 10\% | 553,530,437 | 68 |
| 20\% | 192,627,397 | 86.8 | 12\% | 113,443,783 | 73 |
| 20\% | 133,777,122 | 87.6 | 14\% | 91,130,618 | 78 |
| 20\% | 257,672,750 | 87.8 | 15\% | 192,212,722 | 81 |
| 20\% | 528,358,313 | 88.0 | 13\% | 341,539,095 | 76 |
| 20\% | 166,119,057 | 88.1 | 19\% | 157,383,157 | 93 |
| 20\% | 612,874,398 | 88.2 | 18\% | 552,212,746 | 90 |
| 20\% | 889,269,399 | 88.9 | 15\% | 652,970,436 | 81 |
| 20\% | 1,641,854,551 | 89.9 | 33\% | 2,668,411,469 | 130 |
| 20\% | 487,793,721 | 90.6 | 16\% | 394,741,691 | 85 |
| 20\% | 305,211,346 | 90.7 | 13\% | 196,900,227 | 76 |
| 20\% | 1,361,733,113 | 91.3 | 14\% | 936,501,001 | 78 |
| 20\% | 800,095,594 | 91.9 | 21\% | 839,101,516 | 98 |
| 20\% | 3,081,348,849 | 92.3 | 15\% | 2,264,596,820 | 81 |
| 20\% | 218,366,909 | 92.4 | 15\% | 169,077,669 | 83 |
| 20\% | 27,890,536,021 | 92.8 | 15\% | 20,784,135,886 | 81 |
| 20\% | 116,622,000 | 92.8 | 18\% | 104,289,040 | 90 |
| 20\% | 166,522,586 | 92.9 | 15\% | 124,322,091 | 81 |
| 20\% | 886,921,965 | 92.9 | 19\% | 853,054,309 | 93 |
| 20\% | 596,959,814 | 93.4 | 17\% | 507,148,897 | 87 |
| 20\% | 270,006,358 | 94.3 | 17\% | 225,132,159 | 86 |
| 20\% | 571,400,028 | 94.5 | 16\% | 457,125,914 | 84 |
| 20\% | 240,086,799 | 94.5 | 18\% | 213,753,184 | 89 |
| 20\% | 7,209,200,000 | 94.6 | 15\% | 5,560,516,318 | 83 |
| 20\% | 1,033,106,119 | 95.0 | 16\% | 810,850,349 | 84 |
| 20\% | 338,435,906 | 95.4 | 17\% | 294,389,169 | 88 |
| 20\% | 164,785,072 | 96.3 | 16\% | 134,196,478 | 85 |
| 20\% | 304,872,000 | 96.8 | 18\% | 281,029,000 | 91 |
| 20\% | 409,132,150 | 96.9 | 16\% | 320,443,763 | 83 |
| 20\% | 781,333,069 | 97.3 | 21\% | 811,709,781 | 98 |
| 20\% | 118,202,605 | 97.4 | 17\% | 102,983,687 | 88 |
| 20\% | 319,106,302 | 98.3 | 26\% | 416,482,107 | 112 |
| 20\% | 925,026,870 | 98.8 | 16\% | 730,121,148 | 84 |
| 20\% | 1,401,332,534 | 99.8 | 17\% | 1,192,487,316 | 87 |
| 20\% | 322,426,729 | 100.5 | 18\% | 294,306,222 | 91 |
| 20\% | 496,309,800 | 100.7 | 17\% | 414,936,001 | 86 |
| 20\% | 1,501,308,314 | 100.9 | 19\% | 1,407,046,055 | 92 |
| 20\% | 1,397,622,390 | 100.9 | 17\% | 1,220,334,410 | 88 |
| 20\% | 692,440,000 | 101.0 | 20\% | 700,776,257 | 96 |
| 20\% | 111,891,200 | 101.0 | 19\% | 104,589,881 | 92 |


| 20\% | 135,720,200 | 101.0 | 14\% | 97,061,833 | 80 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 20\% | 1,087,000,000 | 101.1 | 19\% | 1,045,115,014 | 93 |
| 20\% | 1,690,947,327 | 101.1 | 17\% | 1,456,401,738 | 88 |
| 20\% | 549,588,768 | 101.1 | 25\% | 683,716,056 | 109 |
| 20\% | 1,058,800,000 | 101.1 | 15\% | 793,735,509 | 82 |
| 20\% | 116,314,260 | 101.2 | 20\% | 113,977,499 | 94 |
| 20\% | 181,740,375 | 101.4 | 20\% | 180,275,499 | 95 |
| 20\% | 1,760,238,330 | 101.4 | 16\% | 1,433,239,666 | 85 |
| 20\% | 232,165,232 | 101.8 | 15\% | 175,620,967 | 82 |
| 20\% | 65,655,800 | 101.9 | 11\% | 35,522,641 | 70 |
| 20\% | 25,459,526 | 102.0 | 22\% | 27,983,960 | 101 |
| 20\% | 408,391,549 | 102.3 | 21\% | 433,741,543 | 99 |
| 20\% | 60,601,600 | 102.6 | 20\% | 60,418,156 | 95 |
| 20\% | 1,367,837,614 | 103.2 | 20\% | 1,376,909,498 | 96 |
| 20\% | 515,029,687 | 103.3 | 23\% | 603,138,047 | 105 |
| 20\% | 229,858,000 | 104.9 | 16\% | 182,997,435 | 84 |
| 20\% | 3,267,507,769 | 105.1 | 19\% | 3,049,712,209 | 92 |
| 20\% | 979,313,879 | 105.3 | 20\% | 957,877,197 | 94 |
| 20\% | 465,733,200 | 105.8 | 18\% | 423,277,431 | 90 |
| 20\% | 44,576,475 | 105.9 | 27\% | 60,789,987 | 116 |
| 20\% | 122,024,000 | 106.6 | 23\% | 142,731,037 | 105 |
| 20\% | 279,180,000 | 106.9 | 20\% | 285,648,147 | 97 |
| 20\% | 636,088,170 | 107.3 | 19\% | 602,799,296 | 93 |
| 20\% | 721,174,378 | 107.6 | 19\% | 688,986,878 | 93 |
| 20\% | 117,857,854 | 107.8 | 21\% | 122,470,484 | 98 |
| 20\% | 87,561,818 | 108.9 | 19\% | 84,459,124 | 94 |
| 20\% | 818,051,311 | 109.3 | 19\% | 796,583,785 | 94 |
| 25\% | 521,657,993 | 110.8 | 18\% | 372,348,203 | 90 |
| 25\% | 139,986,500 | 110.8 | 23\% | 127,666,993 | 103 |
| 25\% | 679,921,995 | 111.0 | 16\% | 436,258,949 | 84 |
| 25\% | 467,083,582 | 112.5 | 25\% | 459,978,919 | 108 |
| 25\% | 1,097,508,338 | 112.9 | 20\% | 899,110,138 | 97 |
| 25\% | 944,480,361 | 113.1 | 21\% | 808,390,591 | 99 |
| 25\% | 92,407,979 | 113.2 | 24\% | 89,071,233 | 107 |
| 25\% | 304,915,473 | 113.3 | 24\% | 286,624,864 | 105 |
| 25\% | 316,764,245 | 113.3 | 19\% | 246,192,313 | 94 |
| 25\% | 410,653,750 | 113.4 | 16\% | 267,082,969 | 85 |
| 25\% | 793,049,871 | 113.6 | 40\% | 1,268,879,794 | 210 |
| 25\% | 1,109,888,000 | 113.7 | 21\% | 940,997,395 | 99 |
| 25\% | 1,790,030,600 | 113.8 | 22\% | 1,563,615,535 | 101 |
| 25\% | 695,366,945 | 114.6 | 19\% | 539,434,904 | 94 |
| 25\% | 346,929,127 | 114.7 | 10\% | 134,789,509 | 67 |
| 25\% | 266,141,597 | 114.9 | 20\% | 208,006,226 | 94 |


| 25\% | 582,785,277 | 115.3 | 22\% | 503,535,683 | 100 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 25\% | 567,665,771 | 116.6 | 30\% | 676,592,778 | 123 |
| 25\% | 143,781,942 | 117.1 | 19\% | 108,640,355 | 92 |
| 25\% | 263,196,281 | 117.4 | 22\% | 234,984,057 | 102 |
| 25\% | 135,037,500 | 118.2 | 24\% | 129,745,281 | 107 |
| 25\% | 1,954,306,153 | 118.4 | 22\% | 1,707,145,900 | 101 |
| 25\% | 209,929,782 | 118.4 | 22\% | 187,570,398 | 102 |
| 25\% | 215,218,500 | 118.6 | 25\% | 213,708,326 | 109 |
| 25\% | 289,238,500 | 120.7 | 26\% | 295,903,803 | 111 |
| 25\% | 1,783,801,950 | 121.4 | 20\% | 1,406,661,240 | 95 |
| 25\% | 4,356,877,968 | 122.5 | 24\% | 4,252,831,737 | 108 |
| 25\% | 166,691,334 | 123.0 | 24\% | 158,701,029 | 106 |
| 25\% | 614,250,000 | 123.0 | 20\% | 503,052,976 | 97 |
| 25\% | 706,690,282 | 123.7 | 26\% | 745,935,428 | 113 |
| 25\% | 596,530,000 | 124.0 | 20\% | 486,222,599 | 97 |
| 25\% | 494,580,750 | 124.5 | 22\% | 427,957,484 | 100 |
| 25\% | 460,597,500 | 125.0 | 32\% | 589,381,065 | 129 |
| 25\% | 601,942,500 | 125.1 | 23\% | 556,237,979 | 104 |
| 25\% | 409,961,827 | 125.7 | 23\% | 381,015,781 | 104 |
| 25\% | 194,052,671 | 125.7 | 26\% | 204,849,763 | 113 |
| 25\% | 5,514,953,939 | 125.7 | 23\% | 4,997,695,056 | 103 |
| 25\% | 360,310,215 | 126.2 | 22\% | 322,331,564 | 102 |
| 25\% | 136,350,493 | 127.3 | 19\% | 104,950,520 | 93 |
| 25\% | 95,637,394 | 127.4 | 25\% | 96,839,808 | 110 |
| 25\% | 1,132,406,423 | 127.5 | 22\% | 995,884,444 | 101 |
| 25\% | 110,162,221 | 127.7 | 22\% | 95,645,570 | 100 |
| 25\% | 256,919,938 | 128.1 | 14\% | 148,380,069 | 80 |
| 25\% | 325,500,000 | 128.8 | 17\% | 226,221,060 | 88 |
| 25\% | 755,850,000 | 129.0 | 23\% | 700,273,790 | 104 |
| 25\% | 91,075,474 | 129.0 | 29\% | 106,975,624 | 121 |
| 25\% | 7,244,750,000 | 129.3 | 24\% | 7,058,328,332 | 108 |
| 25\% | 1,178,034,371 | 130.1 | 25\% | 1,197,703,137 | 111 |
| 25\% | 1,356,030,713 | 130.2 | 32\% | 1,710,876,494 | 128 |
| 25\% | 738,037,190 | 130.6 | 24\% | 716,673,736 | 107 |
| 25\% | 2,195,749,841 | 131.3 | 22\% | 1,920,687,800 | 101 |
| 25\% | 257,250,330 | 131.5 | 33\% | 343,897,805 | 133 |
| 25\% | 842,651,790 | 131.5 | 27\% | 906,624,492 | 115 |
| 25\% | 200,075,220 | 131.5 | 18\% | 141,437,218 | 89 |
| 25\% | 510,104,116 | 131.8 | 24\% | 499,672,162 | 108 |
| 25\% | 218,020,673 | 132.0 | 24\% | 212,544,002 | 108 |
| 25\% | 1,776,297,591 | 132.3 | 25\% | 1,767,152,998 | 109 |
| 25\% | 650,866,230 | 133.3 | 24\% | 637,018,937 | 108 |
| 25\% | 153,257,702 | 133.8 | 24\% | 148,634,933 | 107 |


| 25\% | 2,726,806,204 | 134.3 | 27\% | 2,984,963,648 | 116 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 25\% | 145,656,158 | 134.6 | 24\% | 139,991,189 | 107 |
| 25\% | 87,530,000 | 134.7 | 32\% | 110,323,438 | 127 |
| 25\% | 9,150,797,856 | 134.9 | 26\% | 9,355,718,673 | 111 |
| 25\% | 457,674,622 | 134.9 | 27\% | 497,417,098 | 115 |
| 25\% | 1,803,843,442 | 135.0 | 32\% | 2,344,966,928 | 130 |
| 25\% | 2,087,324,408 | 136.0 | 27\% | 2,224,104,433 | 114 |
| 25\% | 1,396,227,745 | 136.2 | 28\% | 1,536,698,439 | 116 |
| 25\% | 66,533,974 | 136.3 | 23\% | 60,928,410 | 104 |
| 25\% | 720,213,117 | 136.4 | 29\% | 821,295,344 | 119 |
| 25\% | 259,575,000 | 136.5 | 27\% | 278,863,814 | 115 |
| 25\% | 371,806,250 | 137.8 | 26\% | 381,394,186 | 111 |
| 25\% | 1,646,079,215 | 138.3 | 27\% | 1,802,912,107 | 116 |
| 25\% | 734,539,755 | 139.0 | 21\% | 609,763,012 | 98 |
| 25\% | 1,160,517,000 | 139.0 | 26\% | 1,216,431,342 | 113 |
| 25\% | 2,213,834,595 | 139.9 | 25\% | 2,175,386,216 | 108 |
| 25\% | 636,120,639 | 140.8 | 36\% | 920,137,310 | 140 |
| 25\% | 173,579,758 | 141.5 | 25\% | 172,142,204 | 109 |
| 25\% | 2,883,758,654 | 143.6 | 40\% | 4,614,013,846 | 155 |
| 25\% | 554,808,488 | 143.7 | 32\% | 713,977,122 | 129 |
| 25\% | 189,093,132 | 144.1 | 36\% | 275,425,030 | 141 |
| 25\% | 1,201,332,225 | 144.7 | 40\% | 1,922,131,560 | 156 |
| 25\% | 2,497,918,793 | 145.3 | 36\% | 3,585,860,482 | 140 |
| 25\% | 385,775,504 | 146.1 | 27\% | 415,179,042 | 115 |
| 25\% | 1,933,154,322 | 146.3 | 32\% | 2,441,884,248 | 128 |
| 25\% | 2,076,132,500 | 146.3 | 25\% | 2,070,982,904 | 109 |
| 25\% | 496,492,250 | 147.3 | 30\% | 595,234,485 | 123 |
| 25\% | 471,250,000 | 147.5 | 33\% | 617,634,902 | 131 |
| 25\% | 833,112,490 | 147.6 | 28\% | 932,044,467 | 118 |
| 25\% | 1,025,428,301 | 147.7 | 40\% | 1,640,685,282 | 166 |
| 25\% | 145,949,669 | 147.8 | 25\% | 145,302,968 | 109 |
| 25\% | 36,514,000 | 148.1 | 28\% | 40,698,921 | 117 |
| 25\% | 1,246,463,171 | 149.1 | 29\% | 1,459,918,455 | 121 |
| 25\% | 426,368,500 | 149.5 | 26\% | 439,725,066 | 112 |
| 25\% | 388,194,000 | 149.6 | 29\% | 444,826,928 | 119 |
| 25\% | 350,047,500 | 149.8 | 33\% | 457,770,420 | 131 |
| 25\% | 158,784,956 | 150.3 | 30\% | 193,647,626 | 125 |
| 25\% | 375,087,578 | 150.4 | 36\% | 534,331,914 | 139 |
| 25\% | 1,394,938,188 | 151.4 | 32\% | 1,795,963,868 | 129 |
| 25\% | 765,897,487 | 151.4 | 40\% | 1,224,844,155 | 151 |
| 25\% | 260,039,026 | 151.9 | 26\% | 272,020,651 | 113 |
| 25\% | 148,322,500 | 151.9 | 27\% | 161,811,533 | 116 |
| 25\% | 191,030,399 | 152.4 | 40\% | 305,648,639 | 152 |


| 25\% | 185,018,221 | 153.6 | 34\% | 250,906,616 | 134 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 25\% | 395,925,776 | 154.0 | 30\% | 473,254,222 | 123 |
| 25\% | 322,750,000 | 154.6 | 26\% | 341,274,281 | 113 |
| 25\% | 304,567,626 | 154.7 | 30\% | 361,246,842 | 122 |
| 25\% | 961,145,000 | 154.9 | 36\% | 1,402,151,689 | 141 |
| 25\% | 1,839,512,768 | 154.9 | 36\% | 2,620,757,983 | 139 |
| 25\% | 2,112,006,024 | 155.0 | 24\% | 1,999,920,476 | 106 |
| 25\% | 523,539,785 | 155.2 | 39\% | 809,333,239 | 147 |
| 25\% | 166,314,568 | 156.0 | 32\% | 216,088,968 | 130 |
| 25\% | 171,855,000 | 156.1 | 36\% | 249,372,695 | 141 |
| 25\% | 248,280,250 | 156.4 | 38\% | 372,718,145 | 144 |
| 25\% | 1,279,862,942 | 158.4 | 31\% | 1,578,205,428 | 126 |
| 25\% | 988,241,451 | 159.1 | 30\% | 1,181,760,895 | 123 |
| 25\% | 776,658,730 | 159.3 | 35\% | 1,071,929,259 | 136 |
| 25\% | 179,800,000 | 160.0 | 29\% | 209,309,052 | 121 |
| 25\% | 2,174,852,500 | 160.4 | 34\% | 3,000,054,659 | 136 |
| 25\% | 919,145,413 | 160.5 | 34\% | 1,234,910,338 | 133 |
| 25\% | 120,519,801 | 160.6 | 35\% | 167,546,372 | 136 |
| 25\% | 102,269,529 | 161.3 | 32\% | 132,540,138 | 130 |
| 25\% | 367,210,750 | 161.5 | 33\% | 489,699,386 | 132 |
| 25\% | 1,351,423,989 | 161.7 | 35\% | 1,917,676,305 | 138 |
| 25\% | 746,012,403 | 162.0 | 33\% | 976,652,860 | 131 |
| 25\% | 759,555,000 | 162.4 | 31\% | 954,959,489 | 127 |
| 25\% | 928,676,567 | 162.5 | 32\% | 1,186,550,320 | 129 |
| 25\% | 518,208,041 | 162.7 | 38\% | 792,006,993 | 146 |
| 25\% | 1,053,872,500 | 162.7 | 37\% | 1,549,706,474 | 142 |
| 25\% | 1,322,793,868 | 163.2 | 34\% | 1,791,081,930 | 134 |
| 25\% | 1,099,251,643 | 163.6 | 40\% | 1,738,897,428 | 150 |
| 25\% | 780,819,350 | 164.0 | 36\% | 1,122,157,433 | 140 |
| 25\% | 567,058,750 | 164.8 | 31\% | 701,416,672 | 126 |
| 35\% | 197,690,802 | 165.5 | 40\% | 225,932,345 | 153 |
| 35\% | 282,229,500 | 165.5 | 40\% | 320,101,758 | 150 |
| 35\% | 365,751,934 | 166.1 | 33\% | 349,368,044 | 133 |
| 35\% | 380,486,936 | 166.8 | 32\% | 346,313,947 | 128 |
| 35\% | 839,205,097 | 167.3 | 22\% | 539,355,871 | 102 |
| 35\% | 776,915,501 | 167.7 | 33\% | 741,832,945 | 133 |
| 35\% | 654,668,350 | 167.9 | 36\% | 679,540,048 | 141 |
| 35\% | 394,390,500 | 169.8 | 35\% | 390,341,787 | 136 |
| 35\% | 1,916,837,480 | 170.7 | 40\% | 2,190,671,406 | 163 |
| 35\% | 482,996,699 | 172.4 | 40\% | 551,996,228 | 176 |
| 35\% | 1,130,421,845 | 173.6 | 40\% | 1,291,910,680 | 163 |
| 35\% | 688,465,400 | 173.7 | 39\% | 773,373,239 | 149 |
| 35\% | 2,291,159,644 | 174.0 | 37\% | 2,395,198,386 | 142 |


| 35\% | 1,950,026,785 | 174.1 | 37\% | 2,085,075,506 | 144 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 35\% | 151,975,802 | 175.1 | 40\% | 173,686,631 | 160 |
| 35\% | 1,869,000,000 | 175.2 | 40\% | 2,136,000,000 | 172 |
| 35\% | 174,819,050 | 175.6 | 40\% | 199,793,200 | 160 |
| 35\% | 522,339,837 | 175.8 | 35\% | 527,027,395 | 138 |
| 35\% | 2,811,625,330 | 176.6 | 35\% | 2,814,333,635 | 137 |
| 35\% | 390,622,381 | 176.7 | 40\% | 440,980,442 | 150 |
| 35\% | 2,060,582,759 | 176.9 | 38\% | 2,261,271,107 | 147 |
| 35\% | 913,925,925 | 178.5 | 33\% | 871,872,654 | 133 |
| 35\% | 1,415,787,303 | 180.2 | 40\% | 1,618,042,632 | 156 |
| 35\% | 618,368,253 | 182.2 | 34\% | 607,976,185 | 135 |
| 35\% | 472,500,000 | 182.9 | 40\% | 540,000,000 | 164 |
| 35\% | 240,550,040 | 184.0 | 40\% | 274,914,332 | 160 |
| 35\% | 1,587,890,296 | 185.5 | 40\% | 1,814,731,767 | 151 |
| 35\% | 4,504,748,856 | 185.6 | 40\% | 5,148,284,407 | 163 |
| 35\% | 6,602,352,736 | 186.2 | 37\% | 6,978,657,270 | 143 |
| 35\% | 455,933,450 | 186.4 | 38\% | 497,716,654 | 146 |
| 35\% | 4,520,627,417 | 187.6 | 40\% | 5,166,431,334 | 155 |
| 35\% | 383,838,000 | 187.6 | 40\% | 438,672,000 | 158 |
| 35\% | 2,365,811,701 | 188.1 | 39\% | 2,627,811,765 | 148 |
| 35\% | 574,429,450 | 189.3 | 40\% | 656,490,800 | 160 |
| 35\% | 151,285,050 | 189.3 | 40\% | 172,897,200 | 165 |
| 35\% | 1,519,700,997 | 189.3 | 40\% | 1,736,801,140 | 158 |
| 35\% | 301,275,396 | 191.6 | 29\% | 248,570,814 | 120 |
| 35\% | 5,456,419,564 | 192.7 | 40\% | 6,235,908,073 | 176 |
| 35\% | 3,515,415,535 | 193.1 | 26\% | 2,615,482,139 | 112 |
| 35\% | 791,808,850 | 193.4 | 34\% | 759,121,301 | 133 |
| 35\% | 210,116,438 | 194.4 | 40\% | 240,133,072 | 159 |
| 35\% | 308,162,750 | 194.7 | 40\% | 352,186,000 | 160 |
| 35\% | 1,303,112,442 | 195.4 | 39\% | 1,439,021,883 | 147 |
| 35\% | 160,062,946 | 196.0 | 40\% | 182,929,081 | 152 |
| 35\% | 881,898,965 | 196.0 | 37\% | 932,563,950 | 143 |
| 35\% | 179,515,350 | 196.4 | 40\% | 205,160,400 | 158 |
| 35\% | 495,950,000 | 197.6 | 40\% | 566,800,000 | 154 |
| 35\% | 2,298,603,215 | 199.6 | 40\% | 2,626,975,102 | 156 |
| 35\% | 1,169,231,495 | 200.0 | 40\% | 1,336,264,566 | 159 |
| 35\% | 215,649,720 | 203.6 | 40\% | 246,456,823 | 177 |
| 35\% | 825,636,000 | 203.7 | 40\% | 943,584,000 | 241 |
| 35\% | 266,171,956 | 204.4 | 40\% | 304,196,522 | 164 |
| 35\% | 1,044,485,793 | 204.8 | 40\% | 1,193,698,050 | 155 |
| 35\% | 108,151,518 | 205.5 | 34\% | 105,290,987 | 135 |
| 35\% | 1,477,122,317 | 206.6 | 30\% | 1,277,400,764 | 124 |
| 35\% | 2,488,153,500 | 208.2 | 40\% | 2,843,604,000 | 178 |


| 35\% | 1,366,480,500 | 209.1 | 40\% | 1,561,692,000 | 190 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 35\% | 693,893,544 | 209.7 | 40\% | 793,021,193 | 159 |
| 35\% | 941,032,853 | 210.1 | 39\% | 1,054,415,633 | 149 |
| 35\% | 679,623,434 | 210.1 | 40\% | 776,712,495 | 191 |
| 35\% | 907,266,500 | 211.1 | 40\% | 1,036,876,000 | 167 |
| 35\% | 1,760,342,276 | 212.6 | 40\% | 2,011,819,744 | 167 |
| 35\% | 3,370,765,650 | 212.9 | 40\% | 3,852,303,600 | 165 |
| 35\% | 962,755,150 | 215.7 | 40\% | 1,100,291,600 | 174 |
| 35\% | 196,390,655 | 215.9 | 40\% | 224,446,463 | 168 |
| 35\% | 703,482,275 | 216.1 | 40\% | 803,979,743 | 188 |
| 35\% | 1,044,417,365 | 216.6 | 40\% | 1,193,619,845 | 195 |
| 35\% | 909,499,500 | 220.2 | 40\% | 1,039,428,000 | 168 |
| 35\% | 340,056,920 | 220.9 | 40\% | 388,636,480 | 191 |
| 35\% | 1,883,183,377 | 221.3 | 40\% | 2,152,209,573 | 183 |
| 35\% | 1,864,274,218 | 222.0 | 40\% | 2,130,599,107 | 199 |
| 35\% | 406,574,535 | 222.4 | 40\% | 464,656,612 | 170 |
| 35\% | 269,506,087 | 225.0 | 40\% | 308,006,956 | 192 |
| 35\% | 1,933,289,280 | 226.2 | 40\% | 2,209,473,463 | 178 |
| 35\% | 345,100,000 | 226.5 | 40\% | 394,400,000 | 196 |
| 35\% | 1,268,099,706 | 227.7 | 40\% | 1,449,256,807 | 178 |
| 35\% | 406,856,450 | 228.4 | 40\% | 464,978,800 | 159 |
| 35\% | 1,088,079,331 | 228.9 | 40\% | 1,243,519,236 | 197 |
| 35\% | 718,854,500 | 229.2 | 40\% | 821,548,000 | 190 |
| 35\% | 2,357,952,800 | 229.8 | 40\% | 2,694,803,200 | 163 |
| 35\% | 864,155,378 | 231.4 | 40\% | 987,606,146 | 185 |
| 35\% | 876,458,876 | 231.4 | 40\% | 1,001,667,287 | 195 |
| 35\% | 224,459,200 | 235.0 | 40\% | 256,524,800 | 186 |
| 35\% | 2,690,143,320 | 235.1 | 40\% | 3,074,449,508 | 176 |
| 35\% | 1,248,711,546 | 238.5 | 40\% | 1,427,098,910 | 180 |
| 35\% | 552,072,151 | 240.5 | 40\% | 630,939,601 | 188 |
| 35\% | 602,490,000 | 241.1 | 40\% | 688,560,000 | 181 |
| 35\% | 350,029,505 | 242.3 | 40\% | 400,033,720 | 175 |
| 35\% | 834,199,530 | 242.8 | 40\% | 953,370,891 | 211 |
| 35\% | 1,074,135,992 | 243.3 | 40\% | 1,227,583,991 | 185 |
| 35\% | 651,659,400 | 244.1 | 40\% | 744,753,600 | 182 |
| 35\% | 265,552,783 | 246.3 | 40\% | 303,488,895 | 194 |
| 35\% | 93,727,322 | 247.0 | 40\% | 107,116,939 | 160 |
| 35\% | 442,667,563 | 247.8 | 40\% | 505,905,786 | 202 |
| 35\% | 200,319,700 | 248.6 | 40\% | 228,936,800 | 219 |
| 35\% | 1,005,823,522 | 249.9 | 40\% | 1,149,512,596 | 211 |
| 35\% | 1,814,617,719 | 250.9 | 40\% | 2,073,848,822 | 212 |
| 35\% | 417,461,297 | 251.3 | 40\% | 477,098,625 | 220 |
| 35\% | 272,004,479 | 253.2 | 39\% | 305,241,078 | 149 |


| 35\% | 1,043,644,000 | 253.4 | 40\% | 1,192,736,000 | 205 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 35\% | 1,418,186,873 | 265.5 | 40\% | 1,620,784,998 | 221 |
| 35\% | 316,537,637 | 270.9 | 40\% | 361,757,300 | 195 |
| 35\% | 86,471,193 | 271.6 | 40\% | 98,824,221 | 233 |
| 35\% | 361,429,424 | 277.3 | 40\% | 413,062,199 | 215 |
| 35\% | 4,096,958,138 | 277.5 | 40\% | 4,682,237,872 | 203 |
| 35\% | 2,405,245,500 | 279.6 | 40\% | 2,748,852,000 | 203 |
| 35\% | 307,065,862 | 281.2 | 40\% | 350,932,413 | 250 |
| 35\% | 500,850,992 | 282.0 | 40\% | 572,401,133 | 216 |
| 35\% | 196,087,500 | 287.6 | 40\% | 224,100,000 | 235 |
| 35\% | 2,390,434,664 | 288.4 | 40\% | 2,731,925,330 | 213 |
| 35\% | 1,258,747,770 | 288.7 | 40\% | 1,438,568,880 | 229 |
| 35\% | 65,121,408 | 291.4 | 40\% | 74,424,466 | 206 |
| 35\% | 1,523,341,410 | 291.5 | 40\% | 1,740,961,611 | 243 |
| 35\% | 312,014,051 | 298.4 | 40\% | 356,587,486 | 298 |
| 35\% | 870,072,188 | 303.5 | 40\% | 994,368,215 | 231 |
| 35\% | 130,383,166 | 307.8 | 40\% | 149,009,332 | 179 |
| 35\% | 353,261,650 | 308.0 | 40\% | 403,727,600 | 236 |
| 35\% | 500,519,034 | 308.1 | 40\% | 572,021,753 | 266 |
| 35\% | 340,097,100 | 312.3 | 40\% | 388,682,400 | 235 |
| 35\% | 1,999,957,123 | 323.0 | 40\% | 2,285,665,284 | 232 |
| 35\% | 729,907,196 | 326.5 | 40\% | 834,179,653 | 261 |
| 35\% | 446,064,535 | 336.2 | 40\% | 509,788,041 | 228 |
| 35\% | 2,461,851,521 | 341.5 | 40\% | 2,813,544,595 | 245 |
| 35\% | 5,732,166,500 | 366.9 | 40\% | 6,551,047,429 | 253 |
| 35\% | 9,913,348,637 | 368.7 | 40\% | 11,329,541,299 | 370 |
| 35\% | 3,088,305,777 | 378.5 | 40\% | 3,529,492,317 | 333 |
| 35\% | 1,257,993,913 | 383.7 | 40\% | 1,437,707,329 | 331 |
| 35\% | 502,390,000 | 391.5 | 40\% | 574,160,000 | 323 |
| 35\% | 349,682,571 | 396.6 | 40\% | 399,637,224 | 312 |
| 35\% | 1,391,807,571 | 428.5 | 40\% | 1,590,637,224 | 240 |
| 35\% | 1,122,393,250 | 464.6 | 40\% | 1,282,735,143 | 350 |
| 35\% | 290,389,016 | 520.1 | 40\% | 331,873,161 | 404 |
| 35\% | 246,286,655 | 556.5 | 40\% | 281,470,463 | 451 |
| 35\% | 265,195,038 | 562.7 | 40\% | 303,080,043 | 470 |
| 35\% | 987,054,642 | 584.3 | 40\% | 1,128,062,448 | 455 |
|  | 413,485,540,235 | 152.6 |  |  |  |

