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19 **STATE OF CALIFORNIA**

20 **STATE WATER RESOURCES CONTROL BOARD**

21 Hearing in the Matter of California
22 Department of Water Resources and
23 United States Department of the Interior,
24 Bureau of Reclamation Request for a
25 Change in Point of Diversion for
26 California Water Fix

27 **DR. JEFFREY MICHAEL’S WRITTEN
28 SUMMARY OF TESTIMONY, PART 2
CASE IN CHIEF**

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1 **I. Introduction**

2 I am Executive Director of the Center for Business and Policy Research and Professor of
3 Public Policy at the University of the Pacific. Economic and policy issues in the Delta have
4 been a major focus of my research and the Center's work since I came to Pacific in 2008, both
5 because of its importance to the regional economy that is the Center's focus and its fit with my
6 own educational and research background in agricultural and resource economics and
7 economic development. I received my Ph.D. in Economics from North Carolina State
8 University in 1999, where I received a National Needs Fellowship from the U.S. Department of
9 Agriculture to support my Ph.D. studies in the economics of natural resource management. My
10 dissertation was one of the first empirical studies of the economic effects of the Endangered
11 Species Act on rural economies and resource management decisions by private landowners. I
12 have published in scholarly journals economics, law, and environmental science on relevant
13 topics including the economic impacts of sea-level rise and habitat conservation. My Delta
14 research experience includes being Principal Investigator of the Delta Protection Commission's
15 Economic Sustainability Plan in 2011-12, and benefit-cost studies of the Bay Delta
16 Conservation Plan ("BDCP") tunnels in 2012, and the WaterFix in 2016.

17
18 In Part 1 of this hearing, I testified about the economic impacts of WaterFix on Delta
19 agriculture as a result of degraded water quality and land loss. In Part 1, I also discussed how
20 building WaterFix would negatively affect investment in Delta levees, and the economic
21 effects of increased flood risk on aspects of the Delta economy such as transportation. While
22 several aspects of these topics cross-over into Part 2 issues, I will not add any further testimony
23 on these topics. Part 2 of the hearing includes the questions of whether the proposed WaterFix
24 project is in the public interest, and whether WaterFix operations will have an unreasonable
25 effect on environmental resources. Economic and financial analysis is fundamental to
26 evaluating both of these questions, and my comments will focus on three primary issues. First,
27 I will discuss some negative local economic impacts from the environmental effects of
28 constructing and operating the WaterFix with a focus on small businesses that serve the Delta

1 recreation economy and shape community character. The second topic is benefit-cost analysis,
2 a long established professional standard that plays a critical role in determining whether public
3 investments in infrastructure, including water infrastructure, are in the public interest. The
4 third topic, financial feasibility analysis, is closely related to benefit-cost analysis, but is more
5 narrowly focused on the benefits and costs to project beneficiaries, and the specifics of a
6 financial plan such as the allocation of costs across beneficiaries. In the case of the California
7 Department of Water Resources (DWR) and United States Bureau of Reclamation's
8 (collectively, Petitioners) petition to change and add the points of diversion in their water rights
9 (Petition), financial analysis is critical to determining the feasibility of any constraints to
10 project operations that are proposed.

11 Despite the fundamental role of benefit-cost and financial feasibility analysis to
12 evaluating WaterFix, Petitioners have not completed these analyses and have not submitted any
13 economic and financial evidence in support of their Petition. The absence of this information
14 violates the agencies' own planning guidelines, and their Petition is clearly incomplete without
15 it. My testimony will demonstrate that the WaterFix project, as proposed in this petition and
16 described in the EIR, badly fails the tests of benefit-cost analysis and financial feasibility.

17 18 **II. Waterfix Will Adversely Impact Small Businesses In The Delta That Serve The** 19 **Recreation Economy And Local Residents.**

20 The Delta Protection Commission Economic Sustainability Plan estimated that the
21 Delta attracted 12 million visitor days per year, directly or indirectly supporting 3,000 jobs and
22 \$329 million in annual economic activity in the five Delta counties. Water based recreation is
23 the primary attraction, but scenic drives and land based visits to historic, natural and cultural
24 attractions is also important – especially along the highway 160 corridor which will be severely
25 impacted by construction of the WaterFix intakes. Construction of the WaterFix will include
26 significant disruptions to popular waterways through barge traffic and loading zones,
27 construction of intakes, and disrupt traffic and tourist attractions along highway 160, 4, 12 and
28 local roads. Three characteristics of the WaterFix construction will result in more serious and

1 long-term economic losses than those resulting from a typical construction project. First, the
2 construction period is exceptionally long with active construction disrupting traffic and
3 business for more than a decade. Second, Delta recreation businesses are predominantly small
4 independent enterprises that typically have limited resources to endure an extended loss in
5 business. Third, the multi-layered regulatory environment in the Delta, described in Chapter
6 10 of the ESP, makes new business investment after construction is over extremely
7 challenging, if not prohibitively costly. For example, in addition to California's typically
8 burdensome entitlement process, business development in the Delta is subject to additional
9 layers of review by the Delta Protection Commission and Delta Stewardship Council as a
10 covered action and could trigger reviews from additional federal agencies. Thus, the economy
11 in the primary zone of the Delta is less resilient to construction-related disruption than most
12 areas.

13 All of these factors combine to make permanent economic damage from WaterFix
14 construction much more likely than in most public works projects. Additional long-run
15 damage to the recreation economy would occur if WaterFix has negative environmental
16 impacts, such as degraded water quality, reduced fish populations, and increased algal blooms.

17 The WaterFix is an enormous construction project estimated to cost \$17 billion. A
18 construction project of this size will undoubtedly stimulate economic activity and create many
19 jobs in areas nearby the construction project. Petitioners have emphasized these positive
20 economic impacts that would occur in Delta counties during an estimated 15 year construction
21 period.¹ However, it is important to recognize that these positive effects may not accrue to the
22 small businesses that predominate in the primary zone of the Delta which primarily serves the
23 local agriculture and recreation industries. While a retail or restaurant business might be able
24 to offset some lost sales to recreationists and tourists through new sales to WaterFix workers,

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26
27 ¹ [http://baydeltaconservationplan.com/Libraries/Dynamic_Document_Library/Final_EIR-EIS_Appendix_16A -
Regional_Economic_Impacts_of_Water_Conveyance_Facility_Construction.sflb.ashx](http://baydeltaconservationplan.com/Libraries/Dynamic_Document_Library/Final_EIR-EIS_Appendix_16A_-_Regional_Economic_Impacts_of_Water_Conveyance_Facility_Construction.sflb.ashx)

1 this is highly uncertain, and will certainly not be the case for other recreation oriented
2 businesses like a marina. In fact, the Final Environmental Impact Report states, “recreation-
3 dependent businesses including marinas and recreational supply retailers may not be able to
4 economically weather the effects of multiyear construction activities and may be forced to
5 close as a result.”²

6 As discussed earlier, the economy of the primary zone faces many challenges that make
7 it vulnerable to disruption from WaterFix, and it is important to ensure these businesses can
8 survive a decade or more of construction. It is not unusual for large infrastructure projects to
9 negatively impact local businesses in the construction zone, and for those businesses to receive
10 compensation for those impacts even when those businesses could benefit from the project in
11 the long-run. At this time, the WaterFix does not include any such fund even though the
12 project will have extended, and likely permanent, negative effects to the region without any
13 offsetting long-run benefit from the infrastructure.

14 A highly-relevant current precedent is in Los Angeles, where businesses impacted by
15 Metro Rail’s tunneling and other construction activities as it expands its transit network are
16 eligible for compensation for lost business from Metro’s Business Interruption Fund (BIF).³
17 Metro describes BIF as follows:

18 “Metro’s Business Interruption Fund (BIF) provides financial
19 assistance to small “mom and pop” businesses located along the
20 Crenshaw/LAX Transit Project, the Little Tokyo area and the
21 2nd/Broadway segment of the Regional Connector, and Section 1
22 and Section 2 of the Purple Line Extension that are impacted by
23 transit rail construction.

24 Transit rail construction can mean growth opportunities for
25 small “mom and pop” businesses located along transit corridors;
26 however, transit construction also can be challenging for them.
27 Metro wants small businesses to continue to thrive throughout
28 construction and post construction. Through the establishment of

26 ² Page 16-168, Final EIR.
27 http://baydeltaconservationplan.com/Libraries/Dynamic_Document_Library/Final_EIR-EIS_Chapter_16_-_Socioeconomics.sflb.ashx

28 ³ http://media.metro.net/projects_studies/bif/images/factsheet_bif.pdf,
http://media.metro.net/projects_studies/bif/images/bif_faqs.pdf

1 the BIF, Metro can provide financial assistance to directly
2 impacted small businesses through grants to cover certain fixed
3 operating expenses.”

4 Metro provides \$10 million annually to BIF which makes payments to small businesses
5 (fewer than 25 employees) affected by certain construction projects. Eligible businesses can
6 receive compensation equal to 60% of demonstrated lost sales, up to \$50,000 annually, from
7 BIF. In my opinion, the Project should provide a similar fund for Delta businesses, although
8 higher compensation thresholds would be appropriate given the length of the construction
9 period, vulnerability of Delta businesses, and the fact that Delta businesses will not receive any
10 long-run benefits from the WaterFix after construction is complete. The economy and
11 community character of the Delta is at risk of permanent harm from business interruptions due
12 to the WaterFix, and the failure of the WaterFix to include a business interruption fund as is
13 currently part of large transportation tunneling projects in Los Angeles, greatly increases the
14 risk.

15 **III. By Failing to Submit a Benefit-Cost Analysis of the WaterFix, Petitioners Have**
16 **Failed to Follow Their Own Guidelines for Determining Whether a Project is In the**
17 **Public Interest.**

18 Benefit-cost analysis is well-established as a key part of determining if water resource
19 infrastructure investments are in the public interest. As WaterFix is estimated to be the most
20 expensive water infrastructure project ever proposed by the state of California, it is surprising
21 that DWR has not completed such an analysis, and does not appear to be submitting any
22 benefit-cost analysis in support of its Petition.

23 The Department of Water Resources’ *Economic Analysis Guidebook*⁴ provides clear
24 definitions and guidelines for benefit-cost analysis, and clearly identifies its role in determining
25 whether a project is in the public interest. Page 5 of the *Guidebook* states:
26

27 _____
28 ⁴ http://www.water.ca.gov/pubs/planning/economic_analysis_guidebook/econguidebook.pdf

1 “The objective of economic analysis is to determine if a project
2 represents the best use of resources over the analysis period (that
3 is, the project is economically justified)”

4 “The economic analysis should answer questions such as, Should
5 the project be built at all? Should it be built now?, Should it be
6 built to a different configuration or size? Will the project have a
7 net positive social value for Californians irrespective of to whom
8 the costs and benefits accrue?”

9 In an October 2017 report, the California State Auditor found that DWR, by failing to
10 complete a benefit-cost analysis, was not following its own guidelines.⁵ The Auditor’s report
11 also includes the following explanation (see page 34) for the failure by DWR: “According to
12 DWR officials, the economic analysis could not be finalized because DWR determined it was
13 not possible to complete an accurate cost benefit analysis until understanding which agencies
14 will be participating in and funding the project and at what level.” This explanation is
15 inconsistent with DWR’s own guidelines, which state that a benefit-cost analysis determines
16 whether a project has “a net social value for Californians irrespective of to whom the costs and
17 benefits accrue” and how the project is financed. In fact, DWR and Reclamation have a long
18 history of producing benefit-cost analysis before project financing is finalized, because a major
19 benefit of the analysis is to inform the development of financial plans and the decisions of
20 stakeholders about whether to participate in a project.

21 **IV. Benefit-Cost Analysis of the WaterFix Demonstrates That the Project Is Not**
22 **Economically Justified.**

23 In “Benefit-Cost Analysis of the California WaterFix,”⁶ I estimated benefits and costs
24 for the operations described in the draft Biological Assessment, which assumed that the
25 WaterFix would generate an average annual water yield of 225,000 acre feet. The results of
26 my analysis are summarized below in Table 1. The base scenario estimates the value of water

27 _____
28 ⁵ <https://www.bsa.ca.gov/pdfs/reports/2016-132.pdf>

⁶ <https://www.bsa.ca.gov/pdfs/reports/2016-132.pdf>

1 to urban agencies by the cost of alternative supplies as most recently estimated by DWR, and
 2 estimates the value of water to agricultural users by comparing market data on the rental value
 3 of irrigated and unirrigated farmland in 2014, a year where farm profits were near record high,
 4 water was relatively scarce, and irrigated land rents were at record levels. These values are
 5 then increased by 20% to account for the possibility that the value of water at the margin could
 6 increase faster than general inflation, and the value of urban water from the tunnels was not
 7 adjusted for pumping and treatment costs. Thus, even the base scenario could be seen as
 8 favorable to the tunnels. The “optimistic” scenario derives the value of water from earlier
 9 work to support the BDCP that exaggerated the future scarcity value of water by using out-of-
 10 date, high growth forecasts and assuming there would be no additional development of
 11 alternative water supplies, no increase in conservation, and no development of new technology
 12 for alternative water supplies. While the demand assumptions in the optimistic scenario are
 13 unrealistic and biased to favor the tunnels, it results in an average value of all incremental
 14 water from WaterFix that is very similar to the urban value of water in the base scenario.
 15 Thus, the optimistic scenario could be seen through another lens where the WaterFix is an
 16 urban-only project and the urban agencies pay all costs and receive all the incremental water
 17 supply benefits from the WaterFix.

18
 19 Table 1. Present Value of Benefits and Costs of the California WaterFix: 2014 dollars, 3.5%
 20 real discount rate, 15 years of construction, and 100 years of operation.

	Base scenario	Optimistic Scenario
Benefits		
Export Water Supply	\$1,319,521,208	\$2,822,409,124
Export Water Quality	\$1,677,361,307	\$1,677,361,307
Earthquake Risk Reduction	\$0	\$435,796,554
<i>Total Benefits</i>	<i>\$2,996,882,515</i>	<i>\$4,935,566,984</i>

1	Costs		
2	Construction and Mitigation	\$11,676,474,531	\$11,676,474,531
3	Operation and Maintenance	\$591,658,075	\$591,658,075
4	Ecosystem	\$0	\$0
5	In-Delta Municipal	\$111,279,332	\$37,093,107
6	In-Delta Agriculture	\$682,807,143	\$293,953,421
7	In-Delta Transportation	\$132,205,755	\$132,205,755
8	<i>Total Costs</i>	<i>\$13,194,424,836</i>	<i>\$12,731,384,889</i>
9	Net Benefit	(\$10,197,542,281)	(\$7,795,817,905)
10	Benefit/Cost ratio	0.23	0.39

11 The benefits of the tunnels include export water supply, export water quality, and risk
12 reduction from a catastrophic flood from an earthquake or other source that could interrupt
13 water exports. Costs include construction, mitigation and operation costs that would be paid
14 by exporters and impacts to third-parties such as environmental cost, in-Delta municipal,
15 agriculture and transportation impacts. As shown in Table 1, the results of the benefit-cost
16 analysis show the net benefit is negative \$10 billion and benefit-cost ratio is 0.23 for the base
17 scenario. Using optimistic values, the net benefit is negative \$7.8 billion and benefit-cost ratio
18 is 0.39. The WaterFix is clearly not economically justified with the water supply yields in the
19 Biological Assessment.

20 It should also be noted that the negative benefit-cost results presented above
21 incorporate many assumptions that favor the WaterFix tunnels. These favorable assumptions
22 include:
23
24
25
26
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28

- 1 • The assumed annual average water yield of 225,000 af is higher than the estimated
- 2 water yield in the final EIR, 172,000 af.⁷
- 3 • Did not include any environmental costs despite the fact that final biological
- 4 assessments showed negative impacts on endangered and threatened species relative
- 5 to no project.
- 6 • It assumes no advances in alternative water supply technology for a century.
- 7 • It does not consider the risk of cost overruns.
- 8 • Excludes some areas of potential social costs, including impacts to upstream water
- 9 users and recreation.
- 10 • Uses a discount rate below the recommendation in DWR's Economic Analysis
- 11 Guidebook.

12 The results can be used to consider how much additional export water yield would be
13 needed for the WaterFix to be economically justified, if export water yield could be increased
14 without causing significant environmental harm or damage to 3rd-parties. The results show
15 that a break-even benefit-cost ratio of 1 would require annual average export water yields of
16 about 2 million acre feet (maf) in the base scenario, and nearly 1 maf annually in the optimistic
17 scenario. The highest water yield estimated in the Petition is the Boundary 1 (B1) scenario.
18 According to Thomas Burke, DSM2 modeling of B1 estimates an annual average water yield
19 of 812,000 acre feet. Thus, even the highest water supply scenario considered in the petition
20 falls short of a benefit-cost ratio of 1 when using the most optimistic approach to valuing the
21 benefits of the project.

22 The benefit-cost analysis clearly shows that the WaterFix petition is not economically
23 justified, and therefore, is not in the public interest.

24
25 **V. Petitioners have provided no evidence that the project is financially feasible,**
26 **ignoring their own guidelines and direction provided by the Board.**

27 _____
28 ⁷ From Table 5-12 of the Final EIR/EIS. <http://baydeltaconservationplan.com/FinalEIREIS.aspx>

1 Financial feasibility analysis is closely related to benefit-cost analysis. Feasibility
2 studies are a normal and well-established part of planning water resources projects. Agencies,
3 including the Petitioners, have well established guidelines for investigating and establishing
4 project feasibility. Other large water storage and conveyance proposals by Petitioners,
5 including Sites and Temperance Flat reservoirs and a proposed raise to Shasta dam, are
6 informed by feasibility studies that include significant economic and financial analysis.
7 WaterFix stands alone among the largest water infrastructure proposals in California for not
8 including economic or financial feasibility analyses, despite having the highest cost by far.

9 In addition to being a normal part of evidence presented to support a water resource
10 infrastructure project, the State Water Resources Control Board (State Water Board) Hearing
11 Team specifically requested evidence of feasibility in a March 4, 2016 ruling wherein the
12 Hearing Team stated “[t]he petitioners should also show that there are feasible operations
13 available to meet any performance standards.”⁸ Economic feasibility is essential to the
14 concept of operational feasibility, but Petitioners have provided no evidence to support
15 economic feasibility.

16 The California Environmental Quality Act (CEQA) defines “Feasible” as “capable of
17 being accomplished in a successful manner within a reasonable period of time, taking into
18 account economic, environmental, social, and technological factors.”⁹ The CEQA definition
19 of feasibility is the common meaning of the term applied in many legal and planning settings
20 throughout California. The definition explicitly lists economic factors among four areas of
21 consideration.

22 Economic and financial issues play a central role in the concept of feasibility in water
23 resources infrastructure planning.” In 2016, the California Water Commission identified the
24 following factors that inform project feasibility:¹⁰

25 _____
26 ⁸ Revised Hearing Schedule, Revised Notices of Intent to Appear, Electronic Service and Submissions, and Other
27 Procedural Issues Concerning the California WaterFix Water Right Change Petition Hearing, March 4, 2016, p. 2
28 ⁹ Public Resources Code, § 21061.1.

¹⁰https://cwc.ca.gov/Documents/2016/02_February/February2016_Agenda_Item_10_Attach_1_ModelingPresentation_final.pdf

- 1 • Project Description and Operations
- 2 • Feasibility Studies and Engineering
- 3 • Environmental Documentation, Mitigation Requirements, and Permit Status
- 4 • Cost Estimate
- 5 • Benefit/Cost Analysis
- 6 • Cost Allocation and Requested Amount
- 7 • Finance and Construction Planning
- 8 • Monitoring and Management Planning

9 As of this date, Petitioners have failed to provide any evidence regarding four of these
10 eight components of feasibility identified by the California Water Commission.

11
12 In 2014, DWR published “Guidance for Development of a State-Led Feasibility
13 Study.”¹¹ On page 1, the DWR guidance document identifies the three most important factors
14 to feasibility as follows:

- 15 • “Financing: feasibility studies must be accompanied with a reasonable and
16 implementable financing plan
- 17 • Agency Alignment: many water resource projects require permitting. Proper
18 environmental documentations and alignment of the agencies during the planning
19 process is needed to ensure support by permitting agencies
- 20 • Value assessment: it is critically important to our decision makers and the public to
21 understand the value of a proposed projects, how it helps the wellbeing of the
22 society, its health and safety, its environment and its economy”

23 Petitioners have presented no financing plan and no assessment of the economic value
24 of the WaterFix and thus are ignoring their own standards for determining project feasibility.

27
28 ¹¹ <http://www.water.ca.gov/floodmgmt/funding/docs/Final-Draft-Feasibility-Study-Guidance-wAppendices-2014.pdf>

1 Finally, the Department of Water Resources' *Economic Analysis Guidebook*,¹²
2 provides clear definitions and guidelines for financial feasibility analysis, and how these should
3 be conducted by the Department.

4 "The objective of financial analysis is to determine financial
5 feasibility (that is, whether someone is willing to pay for a project
6 and has the capability to raise the necessary funds). The test of
7 financial feasibility is passed if (a) beneficiaries are able to pay
8 reimbursable costs for project outputs over the project's repayment
9 period, (b) sufficient capital is authorized and available to finance
10 construction to completion, and (c) estimated revenues are
11 sufficient to cover allocated costs over the repayment period. Thus,
12 a financial analysis answers questions, such as, Who benefits from
13 a project? Who will repay the project costs? Are they able to meet
14 repayment obligations? Will the beneficiaries be financially better
15 off compared to what they will be obligated to pay? Within DWR,
16 the State Water Project Analysis Office performs financial
17 feasibility analyses for proposed SWP facilities."

18 There are more examples, but the point should be clear. Evidence of feasibility
19 requires evidence of economic and financial feasibility including benefit-cost analysis, and a
20 cost allocation with a financial plan. Economic and financial analysis is critically linked to
21 operational, engineering, and environmental feasibility. Petitioners have provided no evidence
22 of economic or financial feasibility consistent with long established professional standards,
23 including their own agency guidelines.

24 Permitting a financially infeasible project creates serious risk for the environment and
25 the public interest, particularly for a project such as WaterFix that has vast physical capacity
26 and enormous costs. These risks include a) the loss of funding for other critical public needs if
27 backing or subsidy from general tax revenues are required, b) funding diverted from other
28 environmental programs, c) failure to adequately fund mitigation actions, d) increased
economic, financial and political pressure on the State Water Board to approve Temporary
Urgency Change Petitions (TUCPs), and e) increased economic considerations and political

¹² http://www.water.ca.gov/pubs/planning/economic_analysis_guidebook/econguidebook.pdf

1 opposition to implementing future environmental regulations, including the ESA and the Bay-
2 Delta Water Quality Control Plan. These latter risks are of particular interest to the State
3 Water Board since Petitioners have frequently requested and received TUCPs from the State
4 Water Board due to economic considerations, especially in drought conditions. Debt service
5 for WaterFix is estimated to impose over \$1 billion in new annual costs on Petitioners, and
6 would further increase economic and political pressure for TUCPs in dry years since these
7 large debt payments are still required during years where water exports, and thus revenues
8 from water sales and agricultural production are low. Financial feasibility requires provisions
9 to ensure debt payments can still be made during these dry years while maintaining
10 environmental requirements. Furthermore, the State Water Board is considering new
11 regulations as it updates the Bay-Delta Water Quality Control Plan and should ensure that the
12 WaterFix is financially feasible under any new regulations that could result from the Bay-Delta
13 Plan update since economic considerations are considered in water quality control plans
14 according to Water Code section 13241. Given the linkage between the Bay-Delta Water
15 Quality Control Plan and the WaterFix, it is important to demonstrate that WaterFix is
16 economically justified and that its proposed operations are financially feasible so that these
17 issues do not become a barrier to achieving environmental objectives of the Bay-Delta Plan.

18
19 **VI. There is considerable evidence that the WaterFix is not financially feasible.**

20 In summer and fall of 2017, state and federal customers were asked by DWR to vote on
21 whether they would fund their share of construction costs, defined as the share of water
22 exported from the Delta that they receive. In September 2017, the largest potential agricultural
23 water contractor voted 7-1 not to participate in the WaterFix, and afterwards stated, “from
24 Westlands’ perspective, the project is not financially viable.”¹³ Subsequent to this,
25 Reclamation stated that it would not be funding the WaterFix, and DWR had assumed
26 Reclamation would pay 45% of the project costs. The WaterFix did not fare much better on

27 _____
28 ¹³ <https://mavensnotebook.com/2017/09/20/this-just-in-westlands-water-district-statement-on-california-waterfix/>

1 the State Water Project side as Kern County Water Agency only approved funding about one-
2 half of their share, and Santa Clara Valley Water District did not approve the project described
3 in the Petition, and instead voted to conditionally approve a single-tunnel with conditions on
4 cost and environmental impacts that seem unlikely to be met.

5 Metropolitan Water District was the only major water agency to approve its full share
6 of the WaterFix, approximately 26% of the cost. However, it is important to note that
7 Metropolitan Water District staff described the project to its board in a way that is inconsistent
8 with the Petition. Specifically, Metropolitan Water District staff did not compare the WaterFix
9 to the No Action alternative as is done in the Environmental Impact Report, Biological
10 Assessment and this Petition. Instead, Metropolitan staff created an alternative no-tunnel
11 scenario that reduces water exports by more than 1 maf compared to the EIR No-Action
12 alternative, and thus is much more protective of the environment. This change to the no-tunnel
13 assumption increases the project's water yield to 1.3 maf per year, which is 7.5 times larger
14 than the 172,000 acre feet of yield in the final EIR. This assumption makes the project appear
15 to have much lower unit costs, but it implicitly assumes that the WaterFix has a level of
16 protection from future environmental regulations and a level of environmental performance
17 that is not supported by the Petition or any of the environmental documents supporting the
18 Petition. Specifically, the Metropolitan Water District white paper states,

19 “Without California WaterFix, it is estimated that combined future
20 SWP and CVP average annual exports could potentially decrease
21 to 3.5 to 3.9 million acre-feet (MAF) from the current average
22 annual supply of 4.9 MAF. With California WaterFix, the range of
23 combined annual exports in future years is projected to be 4.7 to
24 5.3 MAF.” (page 4)

25 “The estimated future supply without California WaterFix assumes
26 increasing future regulatory constraints. Since the long-term trend
27 has been toward increased regulation and reduced supply of the
28 SWP and CVP, it is assumed that this trend would continue into
the future.” (page 10)¹⁴

¹⁴ http://www.mwdh2o.com/DOCSVCsPubs/WaterFix/assets/cawaterfix_operations_whitepaper_factsheet.pdf

1
2 Thus, the Metropolitan white paper is based on an assumption that regulatory
3 constraints will not increase with WaterFix beyond what is described in the initial operating
4 criteria in the EIR, but much more stringent regulatory constraints will occur without
5 WaterFix. This is the only scenario it uses to evaluate the proposal. The assumption that
6 increasing regulatory constraints brought on by poor environmental performance is more likely
7 without WaterFix than with it is simply contrary to the findings of the Biological Opinions that
8 found Winter-run Chinook salmon and other species would fair more poorly with WaterFix
9 than without, and only assessed species impacts at the programmatic level making it likely that
10 future consultations could further restrict the water yield from the project. Also, these future
11 supply assumptions ignore potential limitations resulting from imposition of Delta Flow
12 Criteria by the State Water Board in this proceeding. The State Water Board, in a ruling dated
13 February 11, 2016, stated that “[t]he appropriate Delta flow criteria will be more stringent than
14 petitioners’ current obligations and may well be more stringent than the petitioners’ preferred
15 project.”¹⁵ Thus, even Metropolitan Water District’s board approval was based on a project
16 description that is inconsistent with the EIR and the analysis that supports this petition to the
17 Board.

18 A key issue for financial feasibility of the project is that the cost per acre foot varies
19 dramatically with the project yield. Noted water economist and consultant Dr. Rodney Smith
20 provided me with a brief report that calculates the cost per acre foot for the delta tunnels at
21 various levels of project yield.¹⁶ The table below shows his results and clearly illustrates the
22 important relationship between the project’s operations and its financial requirements. Dr.
23 Smith advises that a risk premium of between 1% and 2% over a risk-free U.S. Treasury Bond
24 is appropriate for the WaterFix given historic borrowing rates of California utilities and the
25 environmental and cost risk profile of the WaterFix. Thus, Dr. Smith estimates the cost of the

26
27 ¹⁵[https://www.waterboards.ca.gov/waterrights/water_issues/programs/bay_delta/california_waterfix/docs/021116p
hc_ruling.pdf](https://www.waterboards.ca.gov/waterrights/water_issues/programs/bay_delta/california_waterfix/docs/021116p
hc_ruling.pdf), p. 4.

28 ¹⁶ SDWA 148.

1 Waterfix incremental water yield would be in excess of \$6,000 per acre foot for most of the
 2 scenarios described in the Petition because yields are generally 200,000 acre feet or less. Even
 3 using the more generous yield assumptions from the Metropolitan Water District operations
 4 white paper, the cost of incremental water supplies would exceed \$1,000 af. Dr. Smith notes
 5 that these costs are for a non-firm supply of untreated water in Tracy and thus pumping,
 6 treatment and reliability would need to be considered, and would increase the cost over those
 7 reflected in the table.

8 Annualized Cost of Twin Tunnels Water (2014\$) by Incremental Yield of Tunnels

Annual Yield (acre feet)	Risk Premium		
	0%	1%	2%
100,000	\$9,590	\$12,817	\$16,926
200,000	\$4,795	\$6,408	\$8,463
300,000	\$3,197	\$4,272	\$5,642
400,000	\$2,397	\$3,204	\$4,231
500,000	\$1,918	\$2,563	\$3,385
600,000	\$1,598	\$2,136	\$2,821
700,000	\$1,370	\$1,831	\$2,418
800,000	\$1,199	\$1,602	\$2,116
900,000	\$1,066	\$1,424	\$1,881
1,000,000	\$959	\$1,282	\$1,693
1,100,000	\$872	\$1,165	\$1,539
1,200,000	\$799	\$1,068	\$1,410

1	1,300,000	\$738	\$986	\$1,302
2	1,400,000	\$685	\$915	\$1,209
3				
4	1,500,000	\$639	\$854	\$1,128
5	1,600,000	\$599	\$801	\$1,058
6				
7	1,700,000	\$564	\$754	\$996
8	1,800,000	\$533	\$712	\$940
9	1,900,000	\$505	\$675	\$891
10				
11	2,000,000	\$479	\$641	\$846

12

13 Given proportional cost allocation, where all water users are paying the same cost per

14 unit of water received through the tunnels, financial feasibility is going to be determined by

15 comparing the cost of the project to the participants with the lowest ability and willingness to

16 pay. Thus, the feasibility should be determined by comparing the values to the willingness and

17 ability to pay of agricultural users who also receive the majority of water exported from the

18 Delta. Currently, most studies place the value of agricultural water in California at around

19 \$150-\$200 per acre foot. The highest estimated value I have ever seen estimated for

20 agricultural water south of the Delta is a recent estimate by the California Water Commission

21 that considers the effects of fully implementing the Sustainable Groundwater Act which will

22 increase water scarcity in the valley. This modeling places the value of agricultural water in an

23 average year at about \$600 af after full SGMA implementation after 2045. Even if we consider

24 that agricultural water could be worth \$600 af in the future, Dr. Smith's table shows the cost

25 per acre foot exceeds \$600 per acre foot at 2.0 maf of average annual yield, which is far

26 outside the range of plausible water yields even under the most favorable assumptions for

27 water exports.

28

1 Feasibility of the project would increase if a finance plan were developed such that all
2 of the incremental water went to urban contractors such as the Metropolitan Water District. At
3 about 700,000 acre feet of annual yield, the tunnels would have similar average cost as the
4 desalination plant recently opened in Carlsbad. However, a desalination plant in Southern
5 California is a superior water supply source to the tunnels because it is reliable in droughts and
6 provides purified water close to the point of consumption rather than untreated water in Tracy.
7 WaterFix yield needs to be in excess of 1 maf per year before it is competitive with most
8 relevant urban alternatives such as water recycling plants. This yield is far outside the range
9 considered in the Petition and thus WaterFix as described in this Petition may not be feasible
10 even as an urban-only project.

11

12 **VII. Conclusion**

13 In conclusion, the WaterFix petition fails to include any evidence that the WaterFix is
14 economically justified or financially feasible even though such information is critically linked
15 to engineering and environmental feasibility and a normal part of project evaluation. While
16 Petitioners provided no evidence on these subjects, there is ample evidence from other benefit-
17 cost analyses of the project, calculations of cost per acre foot, and recent votes by potential
18 WaterFix beneficiaries on whether to participate in WaterFix that shows very clearly that the
19 project is neither economically justified or financially feasible as described in the Petition. In
20 addition, the WaterFix is likely to cause permanent damage to small businesses in the Delta
21 that serve recreational users and the local community and WaterFix.

22
23
24 Dated: November 29, 2017

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26 _____
27 JEFFREY MICHAEL, PhD
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